

# 1H 2017 RESULTS PRESENTATION

Madrid, July 28th 2017

# Disclaimer



The information contained in this presentation has not been independently verified and is, in any case, subject to negotiation, changes and modifications.

None of the Company, its shareholders or any of their respective affiliates shall be liable for the accuracy or completeness of the information or statements included in this presentation, and in no event may its content be construed as any type of explicit or implicit representation or warranty made by the Company, its shareholders or any other such person. Likewise, none of the Company, its shareholders or any of their respective affiliates shall be liable in any respect whatsoever (whether in negligence or otherwise) for any loss or damage that may arise from the use of this presentation or of any content therein or otherwise arising in connection with the information contained in this presentation. You may not copy or distribute this presentation to any person.

The Company does not undertake to publish any possible modifications or revisions of the information, data or statements contained herein should there be any change in the strategy or intentions of the Company, or occurrence of unforeseeable facts or events that affect the Company's strategy or intentions.

This presentation may contain forward-looking statements with respect to the business, investments, financial condition, results of operations, dividends, strategy, plans and objectives of the Company. By their nature, forward-looking statements involve risk and uncertainty because they reflect the Company's current expectations and assumptions as to future events and circumstances that may not prove accurate. A number of factors, including political, economic and regulatory developments in Spain and the European Union, could cause actual results and developments to differ materially from those expressed or implied in any forward-looking statements contained herein.

The information contained in this presentation does not constitute an offer or invitation to purchase or subscribe for any ordinary shares, and neither it nor any part of it shall form the basis of or be relied upon in connection with any contract or commitment whatsoever.

# 1H2017 Highlights

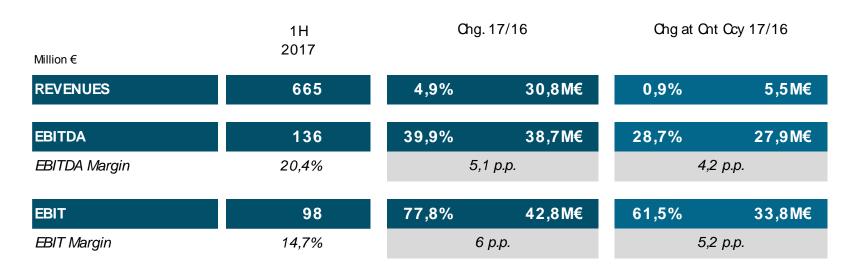


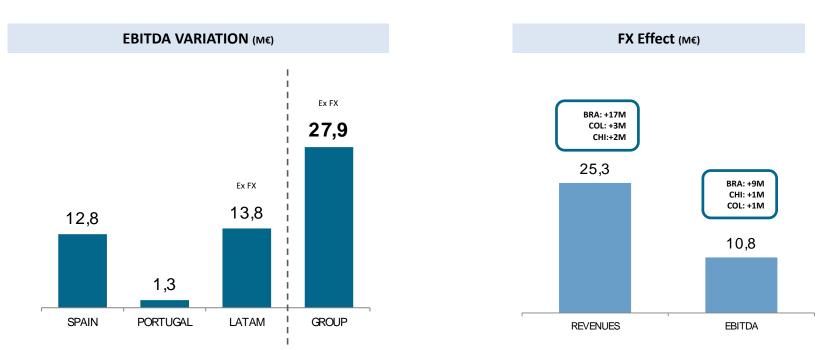
# Strong set of results supported by outstanding performance of Santillana and Radio Recovery

- Santillana grows in local currency by 9% in revenues and by 33% in EBITDA. Highlights the performance of Brazil and Argentina.
- Radio shows recovery in Spain with advertising revenues growing and Latam improves its trends
- In Portugal, MediaCapital improves its ebitda by 3.3% in a market which has started the year with significant drops in advertising which moderate in 2Q . Significant cost reduction.
- Press continues growing in Digital (+5%) with online advertising representing over 46% of total advertising revenues
- Positive FX impact of 25.4 million euros in revenues and 10.8 million in EBITDA
- Net bank debt amounts €1,543Mn as of June 30<sup>th</sup>. Financial expenses reduced by €4.4 Million.
- Binding offer for MediaCapital accepted. EV (€440 Mn).

# Operating overview





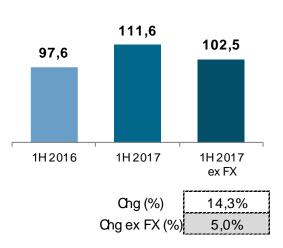


# **Digital Transformation**

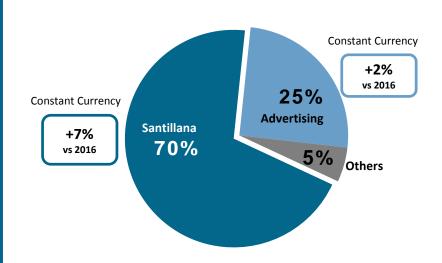


### **Transformation revenues**

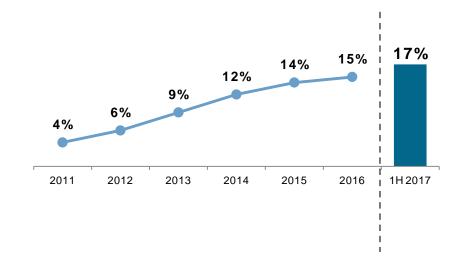
М€



### **Revenues breakdown in 2017**

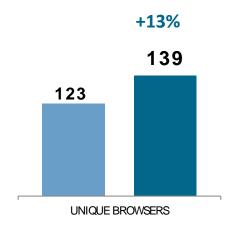


### **Contribution to Group's Total Revenues**



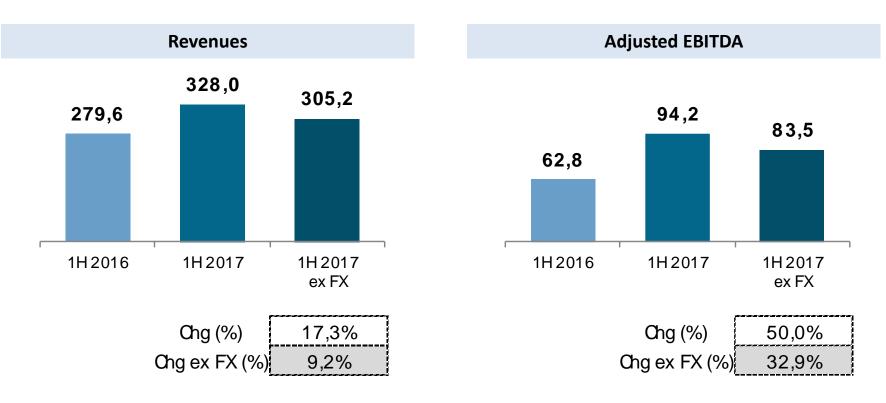
### **Audience**

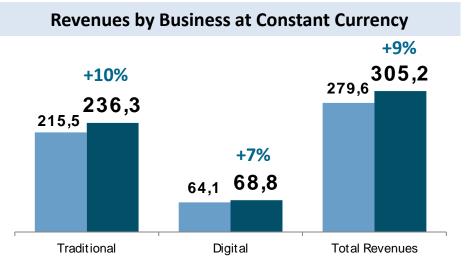
2017 2016



# Santillana







# Santillana



### **Operating performance by Business & main countries**

### Revenues

### Adjusted EBITDA

	JANUARY - JUNE			JANUARY - JUNE		
€ Millions	2017	2016	% Chg.	2017	2016	% Chg.
Total Santillana	328,0	279,6	17,3	94,2	62,8	50,0
Traditional Education and Compartir	299,1	249,4	19,9	85,3	53,0	60,9
South Campaign	196,8	161,5	21,9	76,2	55,8	36,6
North Campaign	102,3	88,0	16,3	9,2	(2,7)	
UNO System	28,9	30,1	(3,9)	8,9	9,8	(8,9)

### Revenues at constant currency

### Adjusted EBITDA at constant currency

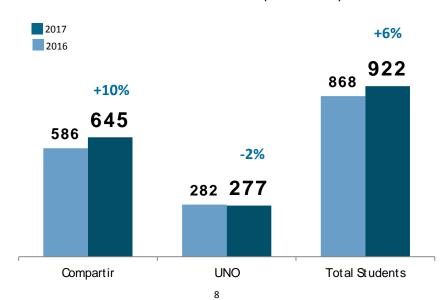
	JANUARY - JUNE			JANUARY - JUNE		
	2017	2016	% Chg.	2017	2016	% Chg.
Total Santillana	305,2	279,6	9,2	83,5	62,8	32,9
Traditional Education and Compartir	278,8	249,4	11,8	75,5	53,0	42,5
South Campaign	177,4	161,5	9,8	67,2	55,8	20,6
North Campaign	101,5	88,0	15,3	8,3	(2,7)	
UNO System	26,4	30,1	(12,4)	7,9	9,8	(19,0)

# **Learning Systems**





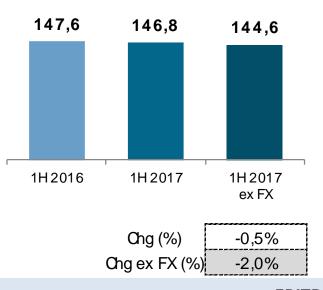


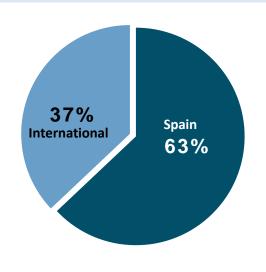


# Prisa Radio

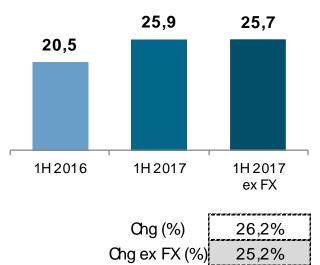


### **Revenues evolution**





### **EBITDA** evolution

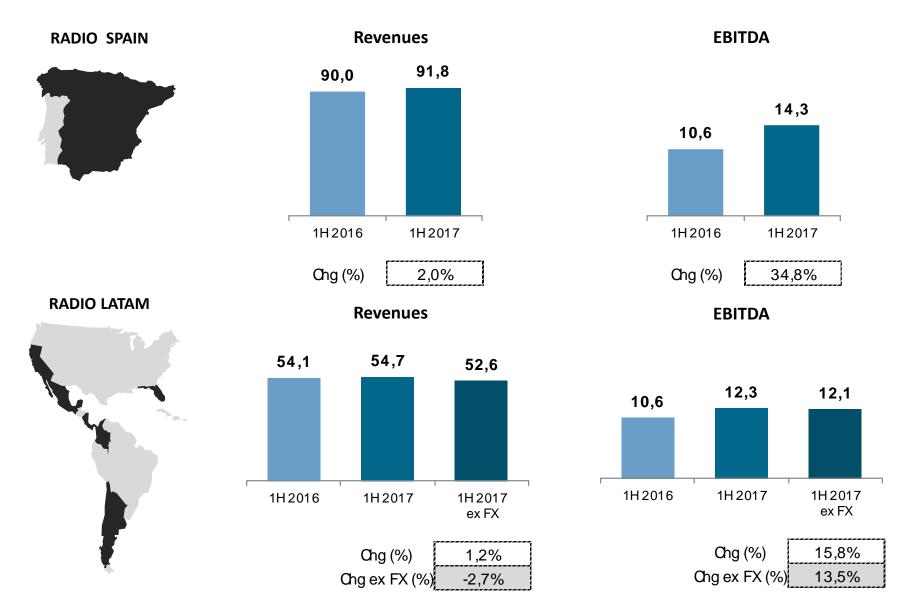




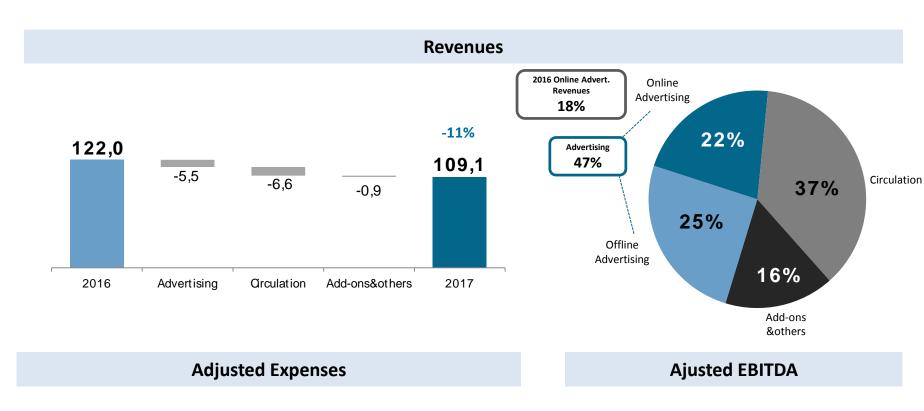
<sup>\*</sup> Figures include 50% of Radio Mexico & Radio Costa Rica

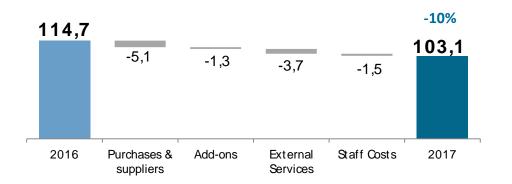
# Radio Spain & Radio Latam









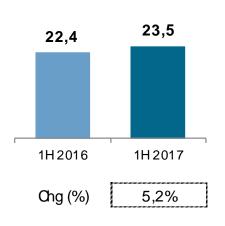


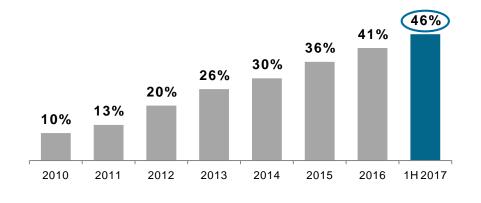




### **Online Advertising Revenues**

## Online Advertising contribution





### Worldwide audience El País.com (YTD)

# 50M \*Unique Users 73M Unique Browsers 17M Videos 44% International

### **Spain Audience (PC+mobile)**

Ranking	PC+Mobile Spain (May'17)	Unique Users (M)	YoY	
1	YOUTUBE	27,1	13%	
2	GOOGLE	26,9	11%	
3	FACEBOOK	22,8	9%	
4	<b>EL PAÍS</b>	18,7	28%	
5	ELMUNDO	16,5	18%	

Spain figures: Spain unique users (Pc+mobile). Last available information (May 2017).

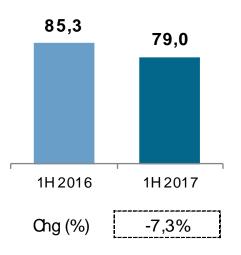
\* May figure. Internal source.

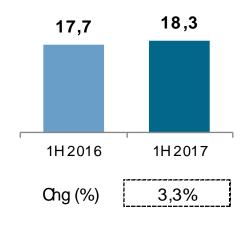
# Media Capital

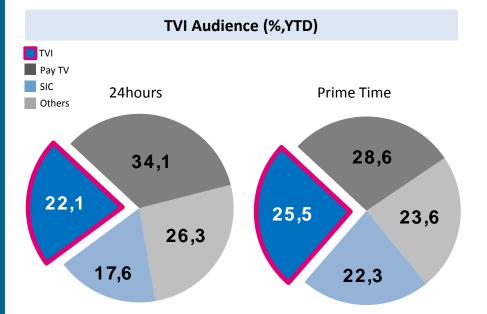




### **Adjusted EBITDA**

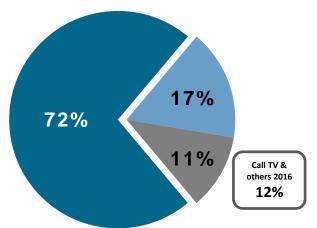






### Revenues Breakdown 2017





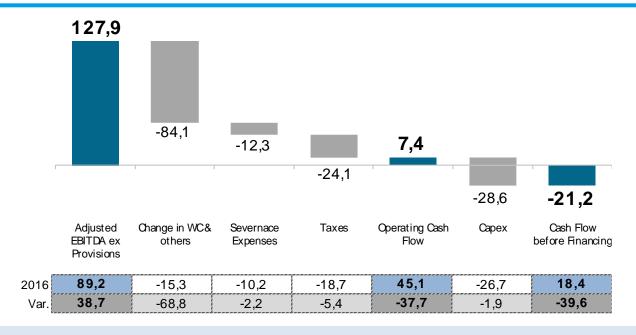
# From EBIT to Net Profit



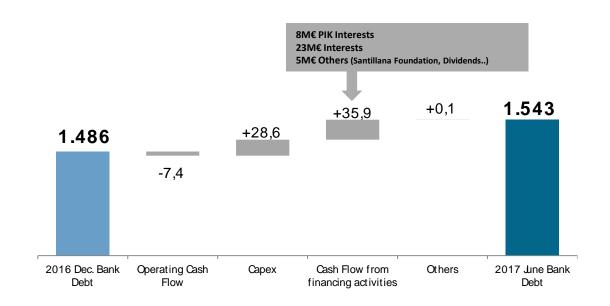
	J	ANUARY - JJNE	
	2017	2016	% Chg.
EBIT	79,9	44,9	77,7
EBIT Margin	12,2%	7,2%	
Financial Result	(26,3)	(26,0)	(1,1)
Interests on debt	(26,9)	(31,3)	14,1
Other financial results	0,7	5,4	(87,7)
Result from associates	0,6	2,0	(71,5)
Profit before tax	54,1	20,9	159,0
Income tax expense	25,1	17,8	41,2
Results from discontinued activities	(1,0)	(0,3)	
Minority interest	(14,2)	(13,3)	(6,3)
Net Profit	13,9	(10,5)	

# **Cash Flow Generation**





### **Net Bank Debt Evolution**



# MediaCapital



### Binding offer for MediaCapital accepted by the board on July 14<sup>th</sup> 2017:

Enterprise value: €440Mn

### The execution of the transaction is subject to:

- the required authorization of the antitrust and regulatory authorities in Portugal
- the waiver from certain lenders of Prisa
- and the approval by the General Shareholders Meeting of Prisa.

The estimated final price of the transaction for Prisa's stake in Media Capital after the usual adjustments in this kind of transactions is €321 million (equity value).

Accounting loss according to the estimates of the Company

- €69 million in the consolidated accounts
- €81 million in the individual accounts

# **Conclusions**



- Santillana has reported a strong set of results with strong growth and margin improvement
- The radio in Spain grows again with Latam trends improving
- In Portugal, Mediacapital has started the year with falls in the advertising market but trends are improving
- Cost Control in all business areas
- Cashflow generation of the company remains in line with plan
- Deleveraging and strengthening balance sheet continues to be a priority