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# 2023 CORPORATE HIGHLIGHTS







## **1H 2023: CORPORATE HIGHLIGHTS**

On track to achieve 2023 guidance and towards 2025 strategic roadmap





€130m **convertible notes** issuance; 76% of them already converted in May

€110 **partial debt repayment** 5x Net Debt -to- EBITDA Ratio (-1.2 vs Dec.2022)

Additional interest rates **hedging** 

# **BUSINESS GROWTH**



+14% +53%

**REVENUES** 

EBITDA

**Both business units increase** revenues, EBITDA and margins

In line with our expectations

## **COMMITTED TO OUR GOALS**



**On track** towards our 2023 guidance goals, keeping focused on 2025 strategic roadmap Delivering on our plan



# REINFORCING THE INSTITUTIONAL ROLE



**Reinforcement of the Board** of Directors with new profiles

Appointment of two Vice presidents to strength the Group's Institutional role (Spain and America)

## **1H 2023: RESULTS SUMMARY**

A robust set of results which proves business potential and resilience

FINANCIAL (€m) Revenues

441

+14% Vs'22 EBITDA **68** +53%Vs'22

EBITDA Margin **15.5**% +4pp Vs'22

FCF (1)

-15 -€18m

-€18m Vs'22 Net Debt

866

-€59m Vs'FY22

Net Debt/EBITDA 5.0x

-1.2 Vs'22

DIGITAL (m)

Santillana
Subscriptions

2.7

+9%

Vs'22

EL PAÍS Subscribers<sup>(2)</sup>

271k

+51% Vs'22 Unique Browsers (monthly average)

231

-4%

Vs'22

Video plays

135

+16% Vs'22 (monthly avera

+4%

Audio

**Downloads** 

Vs'22

<sup>(1)</sup> FCF= EBITDA ex Severance exp + WC + Capex + Taxes + Redundancies paid + Other cash flows and adjustments from operations + Financial investments + IFRS 16 (2) Digital-only subscribers



## **1H 2023 PRISA GROUP: FINANCIAL SUMMARY**

Strong financial performance in the first half of the year

# Despite the little business relevance of 2Q due to seasonality, 1H reveals the Group's robust financial performance

1

Persistent growth in our operational results: both business lines and all key indicators

2

FCF in line with our expectations: affected by temporary impacts in working capital, that should reverse by year end

3

Debt reduction, with liquidity position remaining strong standing at €162m

## 1H 2023 PRISA GROUP: OPERATING PERFORMANCE

Strong operational performance driven by advertising, subscriptions and public sales

#### **REVENUES**

Strong performance in both business lines driven by advertising, subscriptions and extraordinary institutional sales in Santillana Argentina, which offset the lower sales in Santillana Mexico's Conaliteg.





#### **EBITDA**

Growth based on revenues expansion and operational improvement.





#### **EBITDA MARGIN (%)**

Increase in margins driven by cost efficiencies, offsetting inflation growth.



RESULTS (€m)	1H 2023	1H 2022	Var.	2Q 2023	2Q 2022	Var.
Revenues	441	388	+14%	174	178	<b>-2</b> %
Expenses	372	343	+8%	173	174	-1%
EBITDA	68	45	+53%	1	3	-67%
% Margin	15.5%	11.5%	+4pp	0.6%	1.9%	-1pp
EBITDA ex severance costs	73	50	+47%	4	6	-36%
% Margin	16.5%	12.8%	+4pp	2.2%	3.3%	-lpp
Operating result (EBIT)	35	10	+245%	-16	-14	-20%

## **1H 2023 PRISA GROUP: NET RESULT**

Higher interest expenses partially offset by stronger operating performance

#### **OPERATING RESULT (EBIT)**

Boosted on the back of operational improvement.



#### **FINANCIAL RESULT**

Deterioration due to higher interest rates, negative impact of fair value (debt repayment impact in 2023, together with extraordinary positive impact in 2022 after the refinancing agreement) and hyperinflation impact in Argentina.

#### **NET PROFIT**

Decline due to financial results deterioration, despite growth operational improvement.

RESULTS (€m)	1H 2023	1H 2022	Var.	2Q 2023	2Q 2022	Var.
Operating result (EBIT)	35	10	+245%	-16	-14	-20%
Financial Result	-65	-22	-192%	-33	-7	-377%
Equithy method companies	0	3	-89%	0	4	-90%
Profit before tax	-30	-9	-241%	-49	-17	-189%
Tax expense	6	6	+6%	-8	-3	-140%
Minority interest	0	0	+60%	0	0	-81%
Net Profit	-36	-14	-159%	-41	-14	-194%

## **1H 2023 PRISA GROUP: CASH FLOW**

Convertible notes and lower M&A payments offset higher interest payments and WC

#### **FREE CASH FLOW**

Despite the significant improvement in EBITDA, FCF is impacted by **temporary effects** in working capital (mainly related to Santillana's pending collections), that should reverse by year end.



#### **INTERESTS PAID**

Increase in interests paid mainly due to Euribor increase.

#### **M&A AND REFINANCING**

Proceeds obtained from the Convertible Notes and lower M&A, including in 2023 second and final payment related to radio minority purchase.

#### **CASH FLOW**

Improvement due to the mandatory Convertible Notes and higher Radio minority purchase in 2022 which offset temporary working capital impact and increase in interest payments.



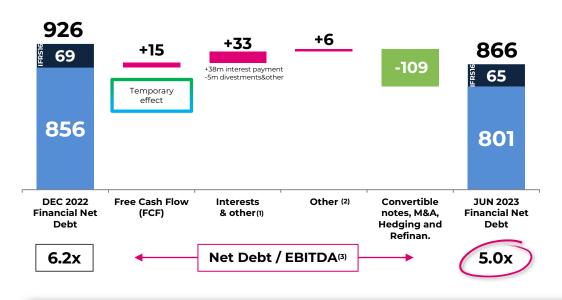
CASH FLOW (€m)	1H 2023	1H 2022	Var.	2Q 2023	2Q 2022	Var.
EBITDA ex severance costs	73	50	+23	4	6	-2
Working Capital	-42	12	-54	-35	-16	-19
Capex	-21	-22	+2	-11	-15	+3
Taxes	-9	-9	0	-3	-3	-1
Others (1)	-5	-16	+11	-1	-6	+5
IFRS 16	-12	-12	0	-6	-6	+1
FCF	-15	3	-18	-52	-40	-12
Interest paid	-38	-24	-14	-20	-22	+2
Divestm & other	5	-2	+7	1	-1	+2
CF before M&A and refinancing	-47	-22	-25	-72	-64	-8
Convertible notes	128	0	+128	0	0	0
M&A, Hedging and Refinan.	-19	-43	+24	-15	-42	+27
Cash Flow	62	-65	+127	-87	-106	+19

(1) Others include mainly severance payments

## 1H 2023 PRISA GROUP: FINANCIAL NET DEBT EVOLUTION

Focused on debt reduction with strong liquidity position





STRONG LIQUIDITY
POSITION STANDING AT

€162m

NET DEBT TO EBITDA RATIO IMPROVEMENT



DELEVERAGING IN PROGRESS SUPPORTED BY CONVERTIBLE NOTES

<sup>(1)</sup> Includes mainly interests payments, divestments and dividends.

<sup>(2)</sup> Includes mainly PIK, convertible notes coupon, accrued interest and impact of FX on Net debt.

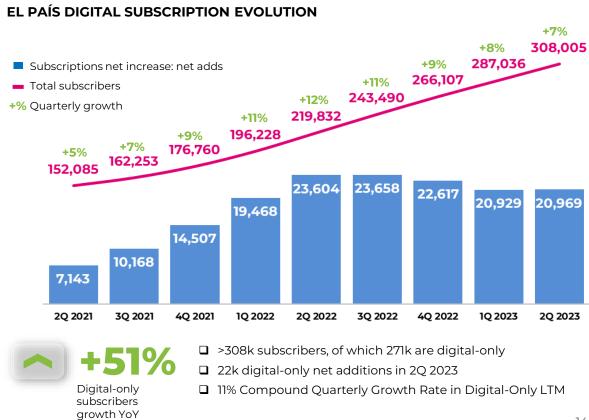
<sup>(3)</sup> Net Debt/EBITDA ratio calculated considering the financial leverage criteria defined on the Refinancing agreements.



## **1H 2023 PRISA MEDIA: AUDIENCE**

Keeping the momentum in our digital journey





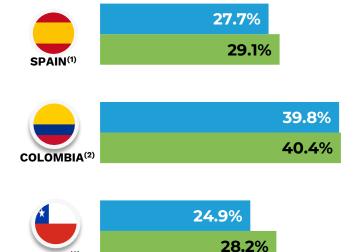
## **1H 2023 PRISA MEDIA: ADVERTISING**

Our well diversified advertising mix led to +5% growth with market share increase across all geographies

#### **KEY INSIGHTS**

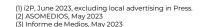
- Outstanding growth of +8,4% in Spain (vs. +2,8% growth of total advertising market): +7,6% offline and +10,8% digital.
- Very good performance in Chile in local currency (+11%). Decrease in Colombia (-6%) due to bad market behavior (-12%).
- Prisa Media US advertising growing at 32,5% vs.
   1H22 in local currency.

#### PRISA MEDIA MARKET SHARES



2022

**2023** 



CHILE(3)

## **1H 2023 PRISA MEDIA: OPERATING PERFORMANCE**

Remarkable increase in revenues, EBITDA and margins



#### **ADVERTISING**

Net advertising revenue growth mainly driven by Press (both online & offline) and Radio in Spain & Chile.



#### **PAID CONTENT (Circulation)**

Revenue increase mainly driven by online circulation growth that offsets the decline in offline circulation.



#### **EBITDA**

EBITDA margin expansion (+1p.p.) contributing to EBITDA improvement.



RESULTS (€m)	1H 2023	1H 2022	Var.	2Q 2023	2Q 2022	Var.
Revenues	204	186	+10%	107	104	+3%
Advertising	149	142	+5%	82	79	+3%
Circulation	27	27	+1%	13	13	+1%
Others	29	18	+62%	12	11	+7%
Expenses	190	175	+9%	95	90	+4%
Variable expense	45	33	+37%	21	19	+8%
Fixed expense	145	142	+2%	74	71	+3%
EBITDA	14	11	+26%	12	13	-6%
% Margin	<b>7.0</b> %	6.1%	+1pp	11.6%	12.8%	-1pp
EBITDA ex severance costs	17	14	+19%	14	14	-1%
% Margin	8.3%	7.7%	+1pp	13.2%	13.9%	-1pp
Operating result (EBIT)	2	-2		6	6	-4%

<sup>[1]</sup> Other revenues includes, mainly: strategic partnerships with technology platforms to bolster digital transformation; and audiovisual production (Prisa Video – Lacoproductora).



## **1H 2023 SANTILLANA: SALES**

Market transformation keeps going ahead, with all the business lines growing

#### **LEARNING SYSTEMS SALES**

Boosted by continuous market transformation.



+7%

Excluding
Santillana AR

#### **DIDACTIC SALES**

Positive evolution and extraordinary sales in Argentina. •



vs. 2022

+10% Excluding
Santillana ARG



Significant contribution (+ARS 8,666m) of extraordinary institutional sales in Santillana Argentina could change throughout the year based on i) ARS/€ exchange rate and ii) inflation evolution; and cash conversion will also be subject to exchange rates evolution

#### **PUBLIC MARKET SALES**

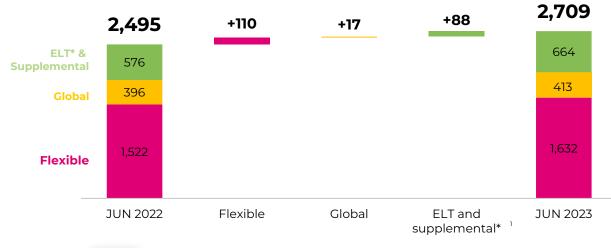
Good performance driven by BRA & CHI results; which offsets the lower sales in MEX (Conaliteg). Pending on the more relevant sales on second half of the year.



+5% vs. 2022

## LEARNING SYSTEMS SUBSCRIPTIONS EVOLUTION (k)

Subscription models continue to grow in South Campaign countries. North campaign results will be updated in Q3.





- +5% growth in 1H 2023 South Campaign subscriptions.
- $\hfill \Box$  +15% YoY growth in supplemental and ELT models driven by cross-selling.
- $\hfill \Box$  Learning systems account for 54% of the private sales.

<sup>1</sup> ELT stands for English Language Teaching

## **1H 2023 SANTILLANA: OPERATING PERFORMANCE**

Remarkable increase in revenues, EBITDA and margins

#### **TOTAL REVENUES**

**Private market:** strong performance of both subscription and didactic businesses, with additional contribution of extraordinary institutional sale in Argentina.

**Public market:** good performance in 1H mainly driven by Brazil and Chile's results, which offset the lower sales in Mexico (Conaliteg); pending the more relevant sales on second half of the year (Brazil's PNLD).



#### **EBITDA**

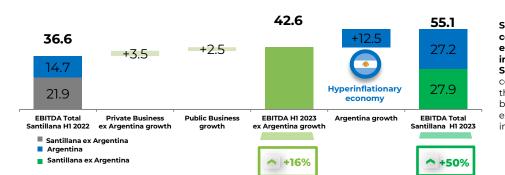
EBITDA margin expansion (+5p.p.) contributing to EBITDA improvement.



#### **FX IMPACT**

Revenues (+€11.1m) & EBITDA (+€7.8m), mainly Argentina<sup>(1)</sup> (+€6.8m) & (+€6.9m).

RESULTS (€m)	1H 2023	1H 2022	Var.	2Q 2023	2Q 2022	Var.
Revenues	235	203	+16%	65	74	-12%
Expenses	180	166	+9%	77	82	-6%
EBITDA	55	37	+50%	-12	-8	-49%
% Margin	<b>23.4</b> %	18.1%	+5pp	-18.0%	-10.7%	-7pp
EBITDA ex severance costs	57	39	+47%	-11	-7	-65%
% Margin	24.2%	19.1%	+5pp	-16.7%	-8.9%	-8pp
Operating result(EBIT)	34	17	+105%	-23	-18	-30%



Significant contribution of extraordinary institutional sales in Santillana Argentina could change throughout the year based on i) ARS/€ exchange rate and ii) inflation evolution

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(9) IAS 29 Financial Reporting in Hyperinflationary Economies.



## 1H 2023: ESG HIGHLIGHTS

Prisa Group's sustainability commitment keeps also on track

PRISA's Ordinary General Shareholders' Meeting 2023 and the "Ecosistema AHORA" forum (EL PAIS), have obtained sustainable event certification from Eventsost



Santillana launches the Sustainable Schools competition in Brazil, Mexico and Colombia in conjunction with the Organization of Ibero-American States (OEI), and the 1st Santillana International Congress on Inclusive Education.





The **Spanish Sports Association** has awarded **AS** newspaper for its **commitment to environmental sustainability**.



In Colombia, **Caracol Radio** has created **Caracol Sostenible**, the first program to raise awareness among listeners about sustainable development.









PRISA has joined "**Pact for Sustainable Cybersecurity**" as a founding member to support sustainable cybersecurity management.

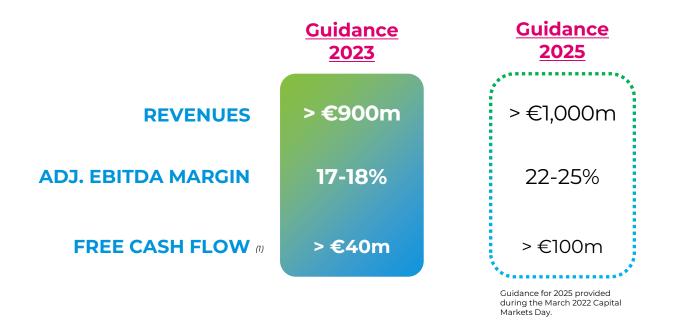
With **46.7% female members**, PRISA moves **closer** to achieving **gender parity** on its Board of Directors.



### **KEY TAKEAWAYS**

- Both Media and Education businesses keep growing revenues, EBITDA, Operating Result (EBIT) and margins.
  - **2** Continuous focus on debt, to strength the Group's balance sheet.
- Reinforcement of the Board of Directors to strengthen the institutional role in Spain and America and continuous development of initiatives to bolster our sustainability commitment.
- 4 On track towards our 2023 guidance goals, keeping focus on 2025 roadmap.

## **GUIDANCE 2023 AND ROADMAP 2025**



<sup>(1)</sup> FCF= EBITDA ex Severance exp + WC + Capex + Taxes + Redundancies paid + Other cash flows and adjustments from operations + Financial investments + IFRS 16





## **Alternative Performance Measures (APMs)**

#### **EBITDA**

The Group uses **EBITDA** as a benchmark, among others, to monitor the performance of its businesses and to set its operational and strategic targets, therefore, this "alternative performance measure" is important for the Group and is used by other companies in the sector. **EBITDA** is defined as operating results plus assets depreciation and amortization charge, impairment of goodwill and impairment of assets.

The Group also uses as an "alternative performance measure", the **EBITDA excluding severance expenses**, which is defined as the EBITDA plus the severance expenses. This measure is important as PRISA considers that this is a measure of the profitability and performance of its businesses as it provides information on the profitability of its assets net of severance expenses.

# EXCHANGE RATES IMPACT

PRISA defines the **impact of exchange rates** as the difference between the financial figure converted at the exchange rate of the current year and the same financial figure converted at the exchange rate of the previous year. The Group monitors both operating income and profit from operations excluding the aforementioned exchange rate effect for comparability purposes and to measure management by isolating the effect of currency fluctuations in the various countries. This "alternative performance measure" is therefore important in order to be able to measure and compare the Group's performance in isolation of the exchange rate effect, which distorts comparability between years.

## NET BANK DEBT

The Group's **net bank debt** is an "alternative measure of performance" and includes non-current and current bank borrowings, excluding present value in financial instruments/loan arrangements costs, diminished by current financial assets, cash and cash equivalents and is important for the analysis of the Group's financial position.

## FREE CASH FLOW

PRISA defines the **free cash flow** as the addition of the cash flow before financing plus IFRS 16 payments (leases). This "alternative performance measure" is important for the Group as it shows the cash flow generation recurrent capacity of the company for debt service, excluding extraordinary items.

For further information, please refer to the "HI 2023 Results Report"





Participant of the UN Global Compact and member of the following ESG indices













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