

# Quarterly Results 3Q 2013

November 14<sup>th</sup>, 2013



#### PRISA REACHED AN EBITDA OF 227.77 MILLION EUROS IN THE FIRST NINE MONTHS OF 2013 (-43.5%)

Growth in revenues from Latam despite negative FX impact. Better performance of advertising in Spain and Portugal. The revenue increase in Pay TV on the back of the new commercialisation model does not compensate the higher football rights costs. Strong efforts in cost control continue

Latam represents 26.1% of the Group's revenues and 58.1% of the Group's EBITDA

- Advertising in Spain and Portugal shows a clear improvement in the third quarter standalone, with a 2.9% growth, compared to the 12.3% fall of the second and the fall of 14.7% in the first quarters. The improvement takes place in all media divisions: Press, Radio and Media Capital.
- Santillana increases its revenues by 3.9% at constant currency (-3.3% in Euros). In the first nine months of 2013 the education business has been negatively impacted by the FX evolution and by lower sales in Spain (where 2013 is a low year in its education cycle). The investment effort in Digital Education Systems continues.
- The Pay TV business increases its revenues by 11.6% but its recurring EBITDA falls by 84.6%, mainly due to the new football rights exploitation model.
   The beginning of the new football season has had a positive reflection in the DTH subscriber evolution. DTH subs have reached 7,818 and 15,087 positive net adds in August and September respectively. The third quarter of 2013 is the first quarter with positive net adds since 1Q 2012. Canal+ continues to improve its market share (to 43.8% in the third quarter of the year, according to internal estimates). Satellite subscribers ARPU stood at 42.5 Euros on average (+0.5 Euros compared to 9M 2012). YOMVI subscribers reach a penetration of 25.3% of Satellite subscribers (compared to 13.2% at September 2012), with 2.61 million monthly downloads (0.97 million as of September 2012).
- **Digital advertising revenues grow by 7.1% compared to a market fall of 4.5%.** We highlight Press (+8.0%) where they accounted for 24% of total advertising revenues for this division. As of September 2013, total number of unique browsers of the Group's web pages reached 82.5 million (+17%) where we highlight the growth in Elpais.com (+16%), international radio (+27%) and As.com (+28%).
- The company maintains its strong cost control effort. Total expenses excluding amortization and provisions, and adjusted by redundancies and the impact of the new agreement on football rights fall by 4.1% (Spain -7.7% and international +1.9%) in the first nine months of 2013. We highlight the reduction of 7.4% in staff costs (Spain -9.6% and International -3.5%)
- **Call of General Extraordinary Shareholders** Meeting for December 10<sup>th</sup> 2013 to approve the issue of warrants, derived from the Group debt refinancing process currently taking place.

The **main characteristics** of the refinancing, include: increase of maturities, an additional financing line, an average total cost of Euribor+342bps (in cash and PIK), a structuring commission, availability of time to reduce debt through the sale of non-strategic assets, leverage of other assets and several corporate transactions, during a period of three years and the possibility to purchase debt at a discount with the proceeds obtained. **Net financial debt stands at 3,241.60 million Euros.** 

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#### 9M 2013 Highlights:

- Advertising revenues in the first nine months of the year reach 377.95 million Euros, implying a 5.9% fall compared to the first nine months of 2012, and account for 18.8% of total Group revenues (20% in the first nine months of 2012). In the third quarter standalone, the evolution of advertising revenues shows an important improvement compared to previous quarters (+2.2% compared to -8.4% in the 2Q and -10.4% in the 1Q of 2013).
  - In Spain, advertising revenues diminished by 7.9% in the first nine months of the year. In the third quarter standalone Spanish advertising revenues have grown by 5.2%, which implies an important improvement compared to previous quarters (-9.6% in 2T 2013 and -15.7% in 1Q 2013)
  - Growth in Latin American advertising of +3.5% (27.2% of the Group's advertising revenues).
- Education: Revenues (562.9 million Euros) fall by 3.3% on the back of the negative FX impact. At constant currency they grow by 3.9%.
  - Latin America shows flat revenues (+10.2% at constant currency). We highlight the growth of Colombia (+49%), Mexico (+3.3%), Ecuador (+12.1%) and Argentina (+10.7%). In Brazil (+1.9%) FX has a very negative impact (at constant currency, revenues increase by 17.3%).
  - Spain sees its revenues fall by 11.6% on the back of a 13.1% fall in its education revenues, as 2013 is a year with little new materials. General Publishing shows a positive performance in its revenues, which grow by 3.8%).

Adjusted EBITDA reaches 153.3 million Euros, a 16.6% fall, given the important investment effort in Digital Education Systems.

- Pay TV revenues reached 869.0 million Euros and recurring EBITDA 25.2 million Euros.
  - Net adds in satellite subscribers show in the third quarter of the year a very positive performance given the good beginning of the new football season, with net adds of 1,835 in the quarter (7,818 and 15,087 net adds in August and September, respectively). Net adds decrease in the first nine months of the year by 86,284, although Canal+ increases its market share.
  - Net adds in subscribers from other operators of Canal+1 (including OTT) grew by 2,872.
  - Satellite ARPU stood at 41.5 Euros on average in the 3Q of the year (42.0 in 2012)
  - iPlus subscribers reached 37.5% or 612,887 (34,901 more than at September 2012)
  - 414 thousand satellite subscribers are also subscribers of YOMVI, a 25.3% penetration
- Media Capital: Revenues (129.5 million Euros) fell by 2.0% impacted by the 11.4% fall in advertisement (although the third quarter standalone shows improvement). Recurring EBITDA (24.1 million Euros) fell by 2.6%, thanks to its development strategy and to the important effort in cost control. TVI maintains the leadership in Prime time with a daily average audience share of 28.9% in the first nine months of 2013.
- Radio: Revenues (253.3 million Euros) fell by 5.0% versus the first nine months of 2012, given mainly the lower advertising in Spain (-12.6%). Improvement of Latin America advertising (+4.4%) with a strong performance in Colombia (+6.5%), Chile (+3.5%) and Mexico (+10.6%).
- Press: Press revenues (200.1 million Euros) fell by 16.4% compared to 9M 2012. This is explained by the weakness in advertising (-12.6%) which has shown an important improvement in the third quarter standalone (+6.2% compared to -16.3% and -20.8% of the second and first quarters respectively), and the lower circulation numbers (down by -16.6%). Recurring EBITDA reached 12.6 million Euros (+8.4%).
- Digital Area: Digital advertising showed a growth of 7.1% in the first nine months of 2013 compared to a market fall of 4.5%. The digital area received a monthly average number of daily browsers of 82.5 million as of September 2013, which represents a growth of 17% thanks to the strong growth in Prisa Televisión, El País sites and AS.com, as well as International Radio.
- Total expenses, excluding the negative impact of the increased Football rights have been reduced by 4.1% (Spain -7.7%, international +1.9%). Staff costs have fallen by 7.4% and Purchases have fallen by 6.1%.
- Refinancing process: Last November 8<sup>th</sup> the call for an extraordinary General Shareholders Meeting (EGM) for December 10<sup>th</sup>, to approve the issue of PRISA warrants, which is one of the obligations derived from the Group debt refinancing process currently taking place.



The objective is for the approval of the refinancing to take place before the celebration of the EGM. The formalization and execution of the refinancing will take place immediately after the EGM. The process is still subject to risks given its complexity and the closing of the contracts, the documentation, the signing and the coming into effect will require still several weeks.



#### **Consolidated Results**

The comparison of the results of the first nine months of 2013 and 2012 is affected by **extraordinary items recorded under both revenues and expenses** and which mainly correspond to: a) the registry criteria of the sponsorship of certain events and the re-invoicing of several football rights costs (although both adjustments have no impact at EBITDA level), b) the redundancy expenses on the back of the personnel restructuring; c) the writedowns registered in 1H; d) the resolution of certain legal disputes which impact taxes; e) the 54.37 million Euro provision for the ONO agreement. (see notes on following pages).

Additionally, in 2012, an adjustment was made for the consolidation of Dédalo as from April; this adjustment has not been made in 2013 as it is no longer considered an extraordinary event.

To conduct a homogeneous comparison, we are presenting a profit and loss account adjusting these extraordinary items.

	JANUAF	RY - SEPTE	MBER	JULY - SEPTEMBER			
€ Million	2013	2012	Chg.%	2013	2012	Chg.%	
Operating Revenues	2.011,22	1.997,54	0,7	682,53	719,95	(5,2)	
Operating Revenues excluding Canal+	1.142,22	1.218,54	(6,3)	406,81	439,74	(7,5)	
EBITDA	227,77	403,29	(43,5)	94,87	194,21	(51,2)	
EBITDA excluding Canal+	205,06	240,05	(14,6)	98,29	112,11	(12,3)	
EBIT	(172,06)	155,80	-	20,20	107,44	(81,2)	
Net financial result	(120,39)	(133,36)	9,7	(42,97)	(33,90)	(26,7)	
Interest on debt	(95,22)	(85,00)	(12,0)	(36,53)	(25,70)	(42,1)	
Other financial results	(25,18)	(48,37)	47,9	(6,44)	(8,20)	21,4	
Result from associates	4,34	(4,85)	189,5	(2,98)	(4,22)	29,4	
Profit before tax	(288,12)	17,59		(25,75)	69,32	(137,1)	
Income tax expense	(2,41)	(1,69)	(43,0)	(3,50)	(14,65)	76,1	
Results from discontinued activities	(0,07)	(2,30)	97,1	(0,05)	(0,97)	95,3	
Minority interest	95,77	(45,05)	<u>-</u>	6,27	(24,01)	126,1	
Net profit	(194,82)	(31,45)	-	(23,03)	29,69	(177,6)	
EBITDA Margin	11,3%	20,2%		13,9%	27,0%		
EBIT Margin	(8,6%)	7,8%		3,0%	14,9%		
One-offs in operating revenues	6,87	23,28		6,87	23,28		
Advertising sponsorship adjustment*	6,87	1,20		6,87	1,20		
Football rights adjustment**		22,08			22,08		
One-offs in operating expenses*	230,05	85,27		13,00	25,59		
Redundancies	15,41	7,61		6,12	2,31		
Advertising sponsorship adjustment*	6,87	1,20		6,87	1,20		
Football rights adjustment**		22,08			22,08		
Goodwill impairment	207,77						
Provisions- ONO (Prisa TV)		54,37					
Adjusted Operating Revenues	2.004,35	1.974,26	1,5	675,65	696,67	(3,0)	
Adjusted Operating Revenues excluding Canal+	1.137,14	1.218,54	(6,7)	401,73	439,74	(8,6)	
Adjusted EBITDA	243,18	410,91	(40,8)	100,99	196,52	(48,6)	
Adjusted EBITDA Margin	12,1%	20,8%		14,9%	28,2%		
Adjusted EBITDA excluding Canal+	217,96	247,42	(11,9)	103,94	114,02	(8,8)	
Adjusted EBITDA Margin	19,2%	20,3%		25,9%	25,9%		
Adjusted EBIT	51,12	217,79	(76,5)	26,32	109,75	(76,0)	
Adjusted EBIT Margin	2,6%	11,0%		3,9%	15,8%		
One-offs in income tax expense	9,90	(1,24)		-	-		
Adjusted Net Profit	(57,79)	6,47	-	(18,74)	31,31	(159,9)	

\* Revenues and expenses relative to the sponsorship of certain events. This adjustment does not impact EBITDA \* Until December 2012, the re-invoicing to Mediapro of the cost of the rights of certain of DTS' football teams was registered as revenue. From December 2012 the re-invoicing and the expense were netted. In the above September accounts, the new accounting principle is applied. The adjustment has no impact at EBITDA.



The new football exploitation model makes difficult the analysis of Total Group figures evolution and in order to see the underlying performance of the rest of the businesses, **revenues and EBITDA are showed below excluding Pay TV Business from the rest:** 

	JANUAF	RY - SEPTE	MBER	JULY - SEPTEMBER			
€ Million	2013	2012	Chg.%	2013	2012	Chg.%	
GROUP's Adjusted Revenues	2.004,34	1.974,26	1,5	675,65	696,67	(3,0)	
GROUP excluding Canal+	1.137,14	1.218,54	(6,7)	406,80	446,74	(8,9)	
Spain	480,73	563,03	(14,6)	197,12	227,84	(13,5)	
International	656,41	655,51	0,1	209,67	218,91	(4,2)	
a) Portugal	131,04	133,43	(1,8)	45,72	46,78	(2,3)	
b) Latam	525,37	522,08	0,6	163,95	172,13	(4,7)	
Canal+	867,21	755,73	14,8	268,9	249,93	7,6	

	JANUAF	JANUARY - SEPTEMBER			JULY - SEPTEMBER			
€ Million	2013	2012	Chg.%	2013	2012	Chg.%		
GROUP's Adjusted EBITDA	243,18	410,91	(40,8)	100,99	196,52	(48,6)		
GROUP excluding Canal+	217,96	247,42	(11,9)	108,61	119,55	(9,1)		
Spain	58,12	79,17	(26,6)	57,38	69,27	(17,2)		
International	159,84	168,25	(5,0)	51,23	50,28	1,9		
a) Portugal	26,12	27,00	(3,3)	10,14	11,92	(15,0)		
b) Latam	133,72	141,25	(5,3)	41,10	38,36	7,1		
Canal+	25,23	163,49	(84,6)	(7,6)	76,97	(109,9)		

The Group's revenues remain flat in the first nine months of 2013 (+0.7%) on the back of the good performance of subscriber revenues from other platforms (+3.3x) and the good performance of advertising revenues in Latam (+3.5%) which compensate the weakness of the education revenues (-3.7%), of satellite subscribers (-3.2%), of advertising in Spain and Portugal (-9.0%, despite the strong performance of the third quarter standalone) and circulation (in Press). We highlight, a lower fall in advertising revenues in Spain in the third quarter of the year standalone (+2.2%).

Revenues and EBITDA by line of activity is as follows:

	JANUAR	Y - SEPTE	MBER	JULY - SEPTEMBER		
€ Million	2013	2012	Chg.%	2013	2012	Chg.%
Advertising	377,95	401,79	(5,9)	120,60	117,98	2,2
Books and training	551,06	572,27	(3,7)	208,12	243,05	(14,4)
Newspapers and magazine sales	93,82	112,72	(16,8)	30,51	36,72	(16,9)
Subscriber revenues	651,51	673,29	(3,2)	206,79	220,50	(6,2)
Subscriber revenues from other platforms	174,26	40,36	-	57,05	24,85	129,6
Audiovisual production revenues	18,83	42,49	(55,7)	6,73	28,15	(76,1)
Other revenues	143,79	154,62	(7,0)	52,72	48,70	8,2
Total operating revenues	2.011,22	1.997,54	0,7	682,53	719,95	(5,2)
Efectos extraordinarios en ingresos	6,87	23,28		6,87	23,28	
Advertising sponsorship adjustment	6,87	1,20		6,87	1,20	
Football rights adjustment		22,08			22,08	
Total ingresos de explotación ajustados	2.004,35	1.974,26	1,5	675,65	696,67	(3,0)



The company maintained during the first nine months of 2013 its strict cost control policy given the weakness of the macro-economic environment. Operating expenses including amortizations and provisions, reached 2,183.28 million Euros (+18.5%). Excluding amortizations and provisions, costs grew by 11.9%, mainly on the back of the extraordinary elements and the new football exploitation agreement.

## Adjusted by non-recurring items, operating expenses grew by 11.2% in the first nine months of 2013, 12.7% excluding Amortization and Provisions, with the highest increase coming from the impact of the football rights.

The detail is as follows:

	JANUA	RY - SEPTEN	<b>I</b> BER	JULY - SEPTEMBER		
€ Million	2013	2012	Chg.%	2013	2012	Chg.%
Purchases	839,70	632,14	32,8	281,18	205,94	36,5
Outside services	549,11	543,32	1,1	179,53	180,54	(0,6)
Staff costs	393,85	418,36	(5,9)	126,26	139,28	(9,3)
Other operating expenses	0,79	0,43	82,0	0,69	(0,02)	-
Amortization and depreciation	399,83	247,49	61,6	74,67	86,77	(13,9)
Total operating expenses	2.183,28	1.841,74	18,5	662,33	612,52	8,1
One-offs in operating expenses	230,05	85,27		13,00	25,59	
Redundancies	15,41	7,61		6,12	2,31	
Advertising sponsorship adjustment	6,87	1,20		6,87	1,20	
Football rights adjustment		22,08			22,08	
Goodwill impairment (Amortization and depreciation)	207,77					
ONO- Prisa TV (provisions)		54,37				
Total adjusted operating expenses	1.953,23	1.756,47	11,2	649,33	586,93	10,6
Staff costs	380,39	410,75	(7,4)	122,09	136,97	(10,9)
Amortization and depreciation	192,07	193,12	(0,5)	74,67	86,77	(13,9)

Adjusted by the impact of football rights, adjusted Operating Expenses excluding amortizations and provisions would have fallen by 4.1%, showing a 6.1% fall in purchases, a 7.4% fall in Staff Costs and a 0.3% fall in External Services.

The behaviour of operating expenses in Spain and internationally has been very different, as shown in the following table describing operating expenses adjusted by redundancies and the impact of football rights:

	JANUARY - SEPTEMBER			JULY - SEPTEMBER		
€ Million	2013	2012	Chg.%	2013	2012	Chg.%
Compras y Consumos	337,71	359,76	(6,1)	110,50	107,60	2,7
España	204,58	228,71	(10,5)	70,30	63,61	10,5
Internacional	133,13	131,05	1,6	40,20	43,99	(8,6)
Servicios Exteriores	540,29	542,12	(0,3)	170,71	179,35	(4,8)
España	322,34	336,81	(4,3)	96,53	102,19	(5,5)
Internacional	217,94	205,31	6,2	74,18	77,16	(3,9)
Gastos de Personal Ajustados	380,39	410,75	(7,4)	122,09	136,98	(10,9)
España	234,90	259,94	(9,6)	75,32	86,13	(12,5)
Internacional	145,48	150,81	(3,5)	46,77	50,85	(8,0)
Pérdidas de Enajenación	0,79	0,43	82,0	0,69	(0,02)	-
Gastos de Explotación Ajustados	1.259,17	1.313,05	(4,1)	403,98	423,90	(4,7)
España	762,61	825,79	(7,7)	242,82	251,80	(3,6)
Internacional	496,57	487,26	1,9	161,16	172,10	(6,4)

\* Excluyendo amortizaciones y provisiones, indemnizaciones y el impacto del fútbol

**Reported EBITDA reached 227.77 million Euros in the first nine months of 2013** (a 43.5% fall compared to the first nine months of 2012). Adjusted by extraordinaries, **EBITDA would have fallen by 40.8% in the period to 243.18 million Euros, with a reduction in margins (from 20.8% to 12.1%).** The reduction in EBITDA is mainly due to lower advertising and circulation revenues, to the higher football rights costs, to the



negative currency exchange impact and the investments to transform Santillana's business model (Digital Education Systems).

#### The extraordinary items impacting the consolidated accounts of Grupo PRISA correspond to:

**a) Redundancy Expenses: 15.41** million Euros in the first nine months of 2013, compared to the 7.61 million Euros of the same period in 2012.

**b)** In the first nine months of 2013, there has been a change in the consolidation perimeter:

- **Dédalo**: In the first quarter of 2012, Dédalo was integrated through equity consolidation, until March 31<sup>st</sup>. Since April 1<sup>st</sup> 2012, it is integrated through Global consolidation at Group Level. In the first quarter of 2013, Dédalo is included in the Press division, which is continued in the second and third quarters of the year.
- **Distribution**: in 2012, Distribution was included in the Press Division, but in the first quarter of 2013, it is included as Discontinued Operations, also in the Press Division. In September 2013 the Distribution division has been sold.

**c)** Extraordinary provision from the ONO agreement of 54.37 million Euros, which was registered in 2012, and ended the lawsuits that PRISA had with the company, and which correspond to the amount not recovered (50%) of the payments made by the Group to ONO during 2009, 2010 and 2011.

**d)** Pay TV good will impairment of Euro 207.77 million. During the first half of 2013 a goodwill impairment was registered given that the main performance indicators of the audiovisual business had continued to be impacted by the weakness of the macroeconomic environment, the decline of consumption and the VAT increase from 8% to 21%, which had a negative impact in the evolution of subscribers. As a consequence, the timeframe needed to absorb the incremental costs associated to the new football exploitation model will be longer than initially contemplated in the company business plan.

e) Taxes. There is no change in the Income Tax adjustments from 1H 2013. In the first half of 2013 the Supreme Court resolved the appeals relating to income tax for the years 2000 and 1999, partially upholding the Group's claims. It has been registered a provision for tax issues amounting to 4.8 and 3.4 million euros respectively. Additionally 1.7 million have been registered relating to year 2002 corporate income tax.

**Financial results** have fallen by 12.97 million Euros (-9.7%), on the back of the increase of "**Interest on debt**" (by 12% or 10.22 million Euros) and the decrease of "**Other Financial Expenses**" (of 23.19 million Euros or a 47.9%) mainly because of the liabilities update expenses, and the major differences appear in FX changes.

**Equity consolidated results** include the estimate of the 17.336% net result of Mediaset España, as well as the results of Le Monde and others. In Septmeber V-me has been sold, following an agreement previously signed.

**Earnings attributable to minority interests** are explained by DLJ's 25% share in Santillana, the 44% minority interest in Canal+ and the 26.51% minority interests in the Radio business.

#### Refinancing process

**Step 1:** The Group presented last **June 14<sup>th</sup>** an initial proposal to its creditor entities which counts with the support of banks representing 72.9% of total debt and includes an additional liquidity line of 80 million Euros.

**Step 2:** Following the initial proposal, last **October 10<sup>th</sup>**, PRISA announced that it has reached an agreement with the majority of the institutional investors that acquired debt in the secondary market (which hold 11% of the Group's debt) as well as with the Group's main financing banks (which represent 73% of the Group's debt). This agreement contains certain amendments to the original refinancing proposal of the company. By virtue of these agreements, the new refinancing plan counts already with the support of 84% of the Group's creditors.

Pursuant to this agreement and subject to conditions precedent usual for these types of transactions, the said institutional investors have agreed to provide an additional credit facility to the Company to cover for the medium term financing needs of the Group.



The institutional investors party to the agreement and the company have entered into a lock-up agreement pursuant to which they undertake all necessary steps to achieve the full implementation of the agreement.

**Step 3:** Last **November 8<sup>th</sup>**, PRISA called an extraordinary general shareholders meeting for December 10<sup>th</sup> 2013 in which the Company will present for approval the issue of warrants which is one of the obligations arising from the process of refinancing the group's debt currently taking place.

The main details of the refinancing are as follows:

- 1. Greater financial flexibility, essentially provided by:
- Increase of financial debt maturity ranging between 5 to 6 years.
- An additional credit line of some €350 million.
- Estimated average total cost of Euribor + 342 bps (part in cash & part PIK)
- Existence of an Structuring and Underwriting fee
- Time to make inroads into the Company's debt by selling off non-strategic assets, leveraging other assets and several other corporate actions, during a period of 3 years. Right to use part of the proceeds deriving from these transactions to reduce debt through repurchase of debt at discount.
- 2. Flexibility of the new contractual agreements allowing, among other improvements, use of the legal mechanisms for adopting decisions and contractual modifications by majorities, thereby eliminating the risk of negotiation processes requiring unanimous consent.
- 3. Setting of a sustainable level of debt for strategic assets.

The goal is for the **refinancing to be approved before the general meeting**. These would therefore be formally arranged and executed immediately after the meeting.

Risks remain because of the complexity of the process and a few weeks will be required for the relevant agreements and documents to be finalised and signed and for these to take effect.

#### The objectives of the refinancing are:

- Ensure additional liquidity for the Group,
- Extend debt maturities to align it with the expected evolution of the Group's businesses,
- Gain financial flexibility, and
- Maximise recoverability for the creditor banks.

In summary, to achieve a mid-term sustainable capital structure for the Group.



#### Audiovisual

	JANU	ARY - SEPTE	MBER	JU	LY-SEPTEME	BER
AUDIOVISUAL*	2013	2012	% Chg.	2013	2012	% Chg.
Revenues	1.008,10	916,99	9,9%	324,35	322,99	0,4%
Canal+*	869,00	779,01	11,6%	275,72	278,61	(1,0%)
Media Capital	129,52	132,13	(2,0%)	42,16	41,22	2,3%
Consolidation adjustments and other	9,58	5,85	63,7%	6,47	3,16	104,6%
EBITDA	56,35	196,36	(71,3%)	8,82	92,99	(90,5%)
% margin	5,6%	21,4%		2,7%	28,8%	
Canal+*	22,71	163,25	(86,1%)	(3,4)	80,50	(104,3%)
% margin	2,6%	21,0%		-1,2%	28,9%	
Media Capital	22,72	23,90	(5,0%)	5,99	7,21	(16,9%)
% margin	17,5%	18,1%		14,2%	17,5%	
Consolidation adjustments and other	10,92	9,21	18,6%	6,26	5,28	18,5%
EBIT	(23,97)	58,90	(140,7%)	(16,42)	64,98	(125,3%)
% margin	(2,4%)	6,4%		(5,1%)	20,1%	
Canal+*	(49,19)	91,42	(153,8%)	(26,05)	56,34	(146,2%)
% margin	(5,7%)	11,7%		(9,4%)	20,2%	
Media Capital	15,39	15,05	2,3%	3,71	4,16	(10,9%)
% margin	11,9%	11,4%		8,8%	10,1%	
Consolidation adjustments and other	9,83	(47,57)	120,7%	5,93	4,47	32,4%
One-offs in operating revenues	1,80	23,28	·	1,80	23,28	
Advertising sponsorship adjustment	1,80	1,20		1,80	1,20	
Football rights adjustment	-	22,08		- 1	22,08	
One- offs in operating expenses	5,66	78,69		2,67	23,97	
Redundancies	3,86	1,04		0,87	0,69	
Canal+*	2,52	0,24		0,47	0,39	
Media Capital	1,35	0,81		0,41	0,29	
ONO (Prisa TV)		54,37				
Advertising sponsorship adjustment	1,80	1,20		1,80	1,20	
Football rights adjustment	.,	22,08		.,	22,08	
Adjusted revenues	1.006,30	893,71	12,6%	324,35	299,71	8,2%
Canal+	867,21	755,73	14,8%	275,72	255,33	8,0%
Media Capital	129,52	132,13	(2,0%)	42,16	41,22	2,3%
Consolidation adjustments and other	9,58	5,85	63,7%	6,468	3,16	
Adjusted EBITDA	60,22	197,40	(69,5%)	9,70	93,68	(89,6%)
% adjusted margin	6,0%	22,1%		3,0%	31,3%	
Canal+*	25,23	163,49	(84,6%)	(3,0)	80,89	(103,7%)
% margin	2,9%	21,6%		-1,1%	31,7%	
Media Capital	24,06	24,71	(2,6%)	6,40	7,51	(14,8%)
% margin	18,6%	18,7%		15,2%	18,2%	
Consolidation adjustments and other	10,92	9,21	18,6%	6,26	5,28	18,5%
Adjusted EBIT	(18,3)	114,31	(116,0%)	(13,8)	65,67	(120,9%)
% adjusted margin	-1,8%	12,8%		(4,2%)	21,9%	
Canal+*	(46,7)	91,66	(150,9%)	(25,6)	56,74	(145,1%)
% margin	-5,4%	12,1%		(9,3%)	22,2%	
Media Capital	16,74	15,86	5,6%	4,11	4,45	(7,7%)
% margin	12,9%	12,0%		9,8%	10,8%	
Consolidation adjustments and other	11,63	6,80	71,0%	5,93	4,47	32,4%
Edlowing the margar of Drian TV and						

\* Following the merger of Prisa TV and Prisa, Canal+ includes only the pay TV business whilst the rest of related activities are included in Consolidation Adjustments and Other.

**In Canal+, revenues grew by 11.6% during the first nine months of 2013.** This is explained mainly by a combination of growth in subscriber revenues from other platforms (which have grown by 3x thanks to football rights multi-distribution agreement) and higher advertising revenues (+50%) which is compensated by a lower satellite subscriber revenues (-3.2%).

Canal + maintains its leadership in the market according to the latest data published by the CMT, with a market share of 43.6% of average number of subscribers in the second quarter of 2013 (43.5% in the first half of the year 2012). According to internal estimates, the market share in number of subscribers of Canal + in the third quarter of 2013 is of 43.8%.



**EBITDA reached 22.7 million Euros in the first nine months of 2013 or a fall of 86.1%** compared to the same period of the previous year. Adjusted for the impact of non-recurring items, EBITDA reached 25.2 million Euros, a, 84.6% fall compared to 2012. This is mainly due to the increase in the football rights' cost.

**Satellite subscribers fell during the first nine months of the year by 86,284,** impacted by the weakness of the economic environment and domestic consumption. In the third quarter standalone, the number of subscribers increased by almost 2,000 compared to the second quarter of the year, showing the first positive quarter in net adds since 1Q 2012 on the back of a the strong beginning of the new football season. Net subscriber adds reached 7,818 and 15,087 in August and September 2013 respectively.

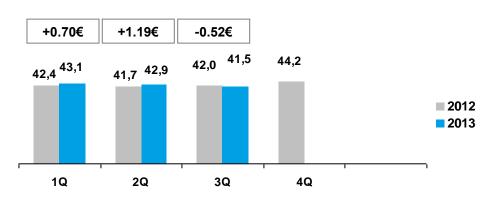
The evolution of satellite subscribers is as follows:

	Sep 2013	Dec 2012	Chg. Abs
Satélite (DTH)	1.633.527	1.719.811	(86.284)

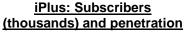
**Satellite ARPU** in the first nine months of 2013 stood at 42.5 Euros on average, above the 42.0 Euros on average of the same period of 2012. **The growth in ARPU** was mainly due to the new sports content offer which started in September 2012. ARPU in the third quarter reached 41.5 Euros

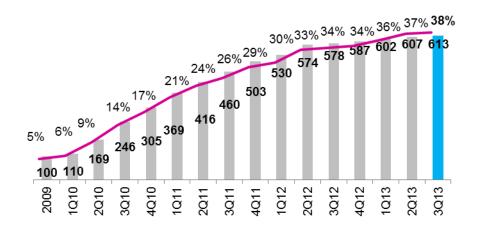
The evolution of satellite ARPU by quarters is the following:

CANAL+ Satellite ARPU by quarters (Euros)



The number of subscribers with **iPlus** continued growing: as at September 2013 the number of subscribers with **iPlus** stood at 612,887 which implies a growth of 34,901 compared to September 2012, and a penetration of 37.5%







**Churn stood at 18.1%**. During the first nine months of 2013, the average churn has been of 17.3%, slightly above the 13.8% on average of the first nine months of 2012. The economic crisis as well as the VAT increase (from 8% to 21%) are the main causes for those cancellations.

• The evolution of subscribers from other platforms / OTT to Canal+1 is as follows:

	Sep 2013	Dec 2012	Chg. Abs
Other Platforms (*)	123.491	120.619	2.872
	1 1 1 1 I	( ( ] ]	

(\*) Includes subscribers from agreements with telecom operators (wholesale) and OTT subscribers.

**YOMVI**, which as of September 2013 reached **436 thousand unique users**, of which 414 thousand are also satellite subscribers (25.3% penetration). This compares with the 227 thousand as of September 2012 (13.2% penetration). On the other hand, **the use that subscribers make of the platform has also considerably increased**. Content downloads have increased from 974 thousand to 1.81 million at December 2012, to 2.61 million as of September 2013.

**Media Capital** registered in the first nine months of the year revenues of 129.5 million Euros (-2.0%) and a recurring EBITDA of 24.1 million Euros (-2.6%) managing to partly compensate the weak economic environment and weak advertising market in Portugal, which are reflected in a fall of advertising revenues of 11.4% (despite the improvement in the third quarter standalone) and on the back of its strategy to develop additional revenues and a strict cost control.

Adjusted Operating Expenses, excluding Amortization and Provisions, decreased by 1.8% in the first nine months of the year.

**TVI**, leader in FTA television in Portugal in Prime Time, reached recurring revenues of 103.11 million Euros which implies a growth of +2.0% compared to the first nine months of 2012. This growth is a result of the weakness in advertising revenues (-13.9%, slightly above the fall of the FTA advertising market in Portugal, which has reached -12.6%, according to internal estimates). EBITDA adjusted by non-recurring items, grow to a 14.2%.

TVI maintained its leadership in Prime time during the first nine months of 2013, registering an audience share of 28.9%.



#### Education

	JANU	ARY - SEPTE	MBER	JUL	JULY-SEPTEMBER	
EDUCATION- PUBLISHING	2013	2012	% Chg.	2013	2012	% Chg.
Revenues	562,86	581,84	(3,3%)	212,50	246,53	(13,8%)
Spain	145,85	164,35	(11,3%)	85,37	109,60	(22,1%)
International	417,01	417,49	(0,1%)	127,13	136,93	(7,2%)
Brazil	115,48	113,32	1,9%	20,65	19,81	4,3%
Mexico	96,70	93,62	3,3%	41,29	45,74	(9,7%)
Colombia	16,89	11,33	49,0%	5,40	3,30	63,6%
Other	187,94	199,22	(5,7%)	59,79	68,09	(12,2%)
EBITDA	151,56	182,01	(16,7%)	79,39	99,10	(19,9%)
% margin	26,9%	31,3%		37,4%	40,2%	
EBIT	73,37	106,07	(30,8%)	39,84	52,79	(24,5%)
% margin	13,0%	18,2%		18,7%	21,4%	
One-offs in operating expenses	1,70	1,79		0,80	0,27	
Redundancies	1,70	1,79		0,80	0,27	
Adjusted EBITDA	153,27	183,80	(16,6%)	80,19	99,37	(19,3%)
% adjusted margin	27,2%	31,6%		37,7%	40,3%	-
Adjusted EBIT	75,07	107,86	(30,4%)	40,64	53,06	(23,4%)
% adjusted margin	13,3%	18,5%		19,1%	21,5%	-

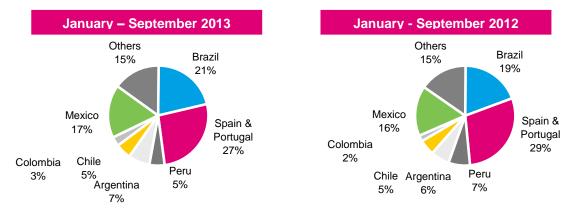
**Education revenues** reached 562.86 million Euros in the first nine months of 2013; a 3.3% fall versus the first nine months of 2012 (+3.9% at constant currency) and Ebitda reached 151.56 million Euros (-16.7%, or - 10.9% at constant currency). Recurring EBITDA reached 153.27 million Euros (-16.6%) with a fall in margins from 31.6% to 27.2%, mainly on the back of expenses for the development of Digital Education Systems.

As for the international contribution, we would highlight:

- Colombia (+49%, with strong growth in Digital Learning Systems, mainly Compartir),
- Mexico (+3.3%, also with strong growth of Digital Learning Systems)
- Argentina (+10.7%, on the back of strong regular and institutional sales)
- Ecuador (+12.1%) with a positive performance of regular sales
- Peru (-30.4% on the back of the extraordinarily strong secondary institutional sale in 2012),
- Venezuela (+3.6% with a temporary positive impact given an advance of the education campaign which usually takes place in the fourth quarter of the year).
- Brazil (+1.9%) we highlight the negative FX impact and the fact that part of the regular sale took place in 2012. The FX impact was negative in Revenues (at constant currency, Revenues in Brazil would have grown by 17.3% instead of by 1.9%) and in EBITDA (in constant currency EBITDA would have fallen by 29.0% instead of by 46.0%).

**Spain** (-11.3%) saw its traditional education revenues fall by 13.1% in a year with no novelties in the education campaign. General Publishing revenues show a positive performance with a growth of 3.8%.

The geographical split of revenues in the Education division has been as follows:





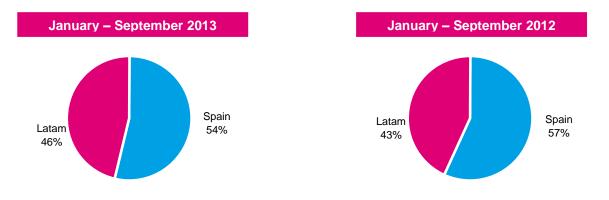
#### Radio

	JANUARY - SEPTEMBER			JULY-SEPTEMBER			
RADIO	2013	2012	% Chg.	2013	2012	% Chg.	
Revenues	235,29	247,73	(5,0%)	79,95	78,19	2,3%	
Advertising	214,74	225,87	(4,9%)	73,04	71,95	1,5%	
Others EBITDA	20,55	21,86	(6,0%)	6,92	6,24	10,9%	
% margin	<b>27,49</b> 11,7%	<b>40,39</b> 16,3%	(31,9%)	<b>8,51</b> 10,6%	<b>10,38</b> 13,3%	(18,0%)	
EBIT	13,97	26,60	(47,5%)	4,31	5,55	(22,2%)	
% margin	5,9%	10,7%		5,4%	7,1%		
One-offs in operating revenues	1,90			1,90			
Advertising sponsorship adjustment	1,90			1,90			
One-offs in operating expenses	7,01	0,51		5,19	0,03		
Redundancies	5,11	0,51		3,30	0,03		
Advertising sponsorship adjustment	1,90			1,90			
Adjusted Revenues	233,39	247,73	(5,8%)	78,06	78,19	(0,2%)	
Adjusted EBITDA	32,60	40,90	(20,3%)	11,81	10,41	13,4%	
% adjusted margin	13,9%	16,5%		14,8%	13,3%		
Adjusted EBIT	19,08	27,11	(29,6%)	7,61	5,58	36,5%	
% adjusted margin	8,1%	10,9%	-	9,5%	7,1%		

In the first nine months of 2013 **revenues in Radio** reached 235.29 million Euros, which implies a fall 5.0% showing a new improvement in the 3Q of the year (-2.3% compared with the -5.2% fall of 2Q 2013 and the -12% fall of 1Q 2013).

This fall comes mainly on the back of **lower advertising revenues in Spain** (-12.6%) with strong falls both in national advertising (-14.6%) and local advertising (-12.2%), which were partly compensated with the growth of advertising revenues in Latam (+4.4%). We highlight the growth in Colombia (+6.5%), Chile (+3.5%) and Mexico (+10.6%).

The geographical contribution of the Radio division is as follows:



In the advertising revenues of the Radio division, a reclassification of 3.07 million Euros in revenues has taken place in 2013, and 2.04 million Euros in 2012, which correspond to event advertising, and was previously included in "Other Revenues" inside the Radio division. This change does not impact the results of the Radio business unit nor those of the Group.

**EBITDA** in Radio reached 27.49 million Euros in the first nine months of 2013, which implies a fall of 31.9%. Excluding the impact of extraordinaries, EBITDA would have fallen by 20.3% and reached 32.6 million Euros. We highlight the positive contribution to EBITDA of Radio in Latam of 31.18 million Euros (+6.6%). Radio Spain EBITDA is of 4.5 million Euros.



#### Press

	JANU	ARY - SEPTE	EMBER	JULY-SEPTEMBER			
PRESS	2013	2012	% Chg.	2013	2012	% Chg.	
Revenues	200,15	239,46	(16,4%)	63,65	70,44	(9,6%)	
Advertising	75,79	86,72	(12,6%)	21,83	20,56	6,2%	
Circulation	96,57	115,85	(16,6%)	31,41	37,82	(17,0%)	
Add-ons and others	27,79	36,89	(24,7%)	10,41	12,05	(13,7%)	
EBITDA	8,90	10,85	(18,0%)	0,14	(2,2)	106,4%	
% margin	4,4%	4,5%		0,2%	-3,1%		
EBIT	(1,4)	0,26		(2,61)	(5,84)	55,4%	
% margin	(0,7%)	0,1%		(4,1%)	(8,3%)		
One-offs in operating revenues	3,18			3,18			
Advertising sponsorship adjustment	3,18			3,18			
One-offs in operating expenses	6,88	0,77		4,29	0,38		
Redundancies	3,70	0,77		1,11	0,38		
Advertising sponsorship adjustment	3,18			3,18			
Adjusted Revenues	196,97	239,46	(17,7%)	60,47	70,44	(14,2%)	
Adjusted EBITDA	12,60	11,62	8,4%	1,25	(1,8)	170,3%	
% adjusted margin	6,3%	4,9%		2,0%	-2,5%		
Adjusted EBIT	2,26	1,04	117,7%	(1,5)	(5,5)	72,5%	
% adjusted margin	1,1%	0,4%		-2,4%	-7,8%		

**The Press division reduced its revenues by 16.4% in the first 9 months of 2013**, reaching 200.1 million Euros. This is due to the weakness of the written press advertising market in Spain and to the fall in circulation numbers. **Advertising revenues** fell by 12.6% (El País -12.6% and As -13.0%). Advertising in written press fell by 17.6%. Revenues on digital advertising grew by 8.0% in the first 9 months of 2013 and represented 24.0% of total advertising revenues in this division (19.5% as of September 2012).

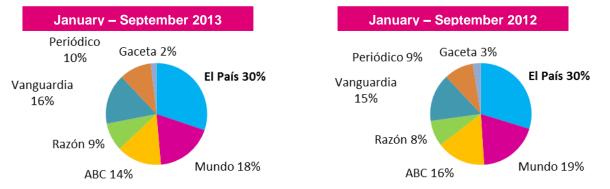
Circulation revenues fell by 16.6%. The detail of this fall is explained in the following table:

Jan- Sep 2013	Jan- Sep 2012	Chg. %
296.065	334.132	(11,4%)
160.744	184.056	(12,7%)
29.110	30.948	(5,9%)
	2013 296.065 160.744	2013         2012           296.065         334.132           160.744         184.056

Source: Unaudited OJD as of September 2013

Circulation in **EI País** fell by 11.4%, **As** fell by 12.7% and C**inco Días** fell by 5.9%. In addition to the weakness in circulation shown by the written press sector, circulation at El País during 2012 was supported by a promotion which has not taken place in 2013. Promotions had a positive impact of 17 million Euros during the first 9 months of 2012, whilst in this year this impact has been 5 million Euros lower.

#### El País market share in the first nine months of 2013 remained at 30%



**EBITDA** in the first 9 months of 2013 was positive by 8.9 million Euros. Excluding the impact of extraordinaries EBITDA would have been positive in 12.6 million Euros.

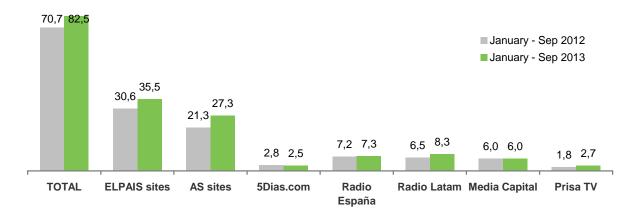


#### **Digital Area**

**The digital activities of the Group** reached revenues of 56.81 million Euros, 50.0% increase compared to the first 9 months of 2012.

This growth is due to the **increase in digital advertising revenues** (which reached 25.69 million Euros or a 7.1% increase compared with a market fall of 4.5% of the market (according to i2P), the growth of **digital products** (+90.8%) corresponding to YOMVI and Planeo compensating the fall in **mobile services**.

The focus of the Group on the digital transformation of its businesses is clearly reflected in **increased traffic**, which has risen by 17% in the first nine months of 2013, mainly on the back of Prisa Television, Elpais.com and Cincodias.com as well as international Radio. The monthly average number of unique browsers of the Group's sites, in millions, changed as follows:



Fuente: Omniture site catalyst, Netscope y Certifica.com. Note: since 2011, includes web, mobile & app browsers

The Group continues with its digital development in all its units with a very consumer-oriented model.

**PRISA** is the world's leading company in the cultural, educational, information and entertainment markets in Spanish and Portuguese, thanks to its multichannel offer of top quality products. It operates in 22 countries, reaching over 50 million users through its global brands, such as *El País*, 40 Principales, Canal+, Alfaguara and Santillana. As brand leader in mainstream press, free-to-air TV and pay TV, talk radio and music radio, education, and publishing, it is one of the most profitable media groups in the world, with an extraordinary range of assets.

For further information:

Grupo Prisa Investor Relations Department Avenida de los Artesanos, 6 28760, Tres Cantos, Madrid Telephone: +34- 91-330-10-85 Fax: +34- 91-330-10-88 E-mail: ir@prisa.com www.prisa.com



#### **APPENDIX**

- I. Balance sheet
- II. Total net financial position
- III. Breakdown of Investments
- IV. Cash flow statement
- V. Breakdown of operating revenue
  - V. I. By business line
  - V.II By business unit
  - V.III. By geographical origin

#### VI. Accumulated financial data by business unit

- VI.I. Breakdown of operating revenue
- VI.II Breakdown of advertising revenue
- VI.III Breakdown of operating expenses
- VI.IV Breakdown of EBITDA
- VI.V Breakdown of EBIT

#### VII. Quarterly financial data by business unit

- VI.I. Breakdown of operating revenue
- VI.II Breakdown of advertising revenue
- VI.III Breakdown of operating expenses
- VI.IV Breakdown of EBITDA
- VI.V Breakdown of EBIT

#### VIII. Other significant events

- IX. Structure of the Group
- X. Reconciliation between EBITDA and EBIT



#### **Appendix I. BALANCE SHEET**

	ASS	ETS
€ Million	09/30/2013	12/31/2012
FIXED ASSETS	5.701,54	6.003,10
Property, plan and equipment	270,87	296,42
Goodwill	3.133,68	3.359,72
Intangible assets	290,47	320,23
Long term financial investments	57,75	64,64
Investment in associates	599,95	612,21
Deferred tax assets	1.342,96	1.343,87
Other non current assets	5,86	6,01
CURRENT ASSETS	1.741,26	1.655,65
Inventories	242,31	270,31
Accounts receivable	1.398,79	1.252,02
Short term financial investments	27,65	20,06
Cash & cash equivalents	72,52	113,26
ASSETS HELD FOR SALE	3,20	3,27
TOTAL ASSETS	7.446,00	7.662,01

	LIABILITIES		
€ Million	09/30/2013	12/31/2012	
SHAREHOLDERS EQUITY	2.255,92	2.611,63	
Issued capital	105,27	99,13	
Reserves	2.048,05	2.341,57	
Income attributable to the parent company	(194,82)	(255,03)	
Minority interest	297,42	425,95	
NON CURRENT LIABILITIES	2.074,91	3.331,78	
Long term financial debt	1.691,50	2.866,79	
Other long term financial liabilities	109,08	158,66	
Deferred tax liabilities	22,12	22,18	
Provisions	235,18	254,02	
Other non current liabilities	17,03	30,15	
CURRENT LIABILITIES	3.115,17	1.718,61	
Short term financial debt	1.650,27	205,47	
Other current financial liabilities	52,80	43,29	
Trade accounts payable	1.088,17	1.151,74	
Other short term liabilities	251,48	244,90	
Accrual accounts	72,45	73,21	
TOTAL LIABILITIES	7.446,00	7.662,01	



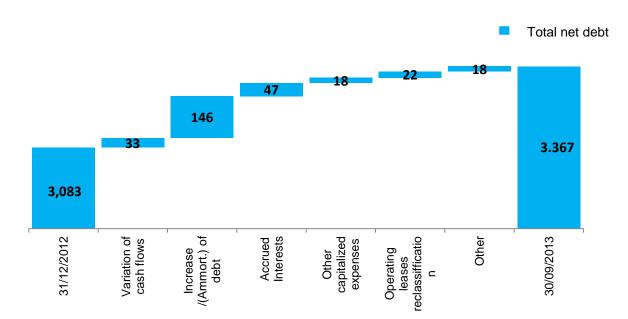
#### Appendix II. TOTAL NET FINANCIAL POSITION

€ Million		
NET DEBT	09/30/2013	12/31/2012
Prisa (includes Media Capital)	3.174,85	2.896,35
Canal +	66,75	42,58
Net financial debt	3.241,60	2.938,93
Other financial debt	125,10	144,44
Total net debt	3.366,70	3.083,37

#### "Other Financial Debt" includes:

- 120.614 million Euro liability from the obligation generated by the annual preferred dividend commitment to DLJ on the back of its 25% stake in Santillana, and
- 4.2 million Euro liability from the coupon for the holders of the convertible bonds issued in July 2012.

The evolution of Grupo Prisa's total Net Debt in the first nine months of 2013 is as follows:



"Accured Interests" mainly includes the accrued interests according to the existing agreements with the financial entities.

"Other capitalized expenses" includes mainly debt formalization costs.

"Operating leasing reclassification" includes a reclassification coming from the digital learning systems in Santillana.

And the rest of the concepts include mainly the Fx Impact, DLJ and others.



#### Appendix III. BREAKDOWN OF CAPEX

€ Million	Long term CAPEX financial investments		JAN-SEP 2013	JAN-SEP 2012
Audiovisual	44,61	0,51	45,11	49,26
Canal+	43,60	0,51	44,10	46,61
Media Capital	1,01		1,01	2,64
Education- Publishing	54,38	0,00	54,38	43,81
Radio	3,33	0,00	3,33	3,36
Radio in Spain	1,08		1,08	1,60
International Radio	1,62		1,62	1,70
Music	0,64		0,64	0,05
Press	1,81	0,00	1,81	2,88
El País	1,73		1,73	1,06
AS	0,47		0,47	0,33
Cinco Días	0,14		0,14	0,08
Others	-0,53	0,00	-0,53	1,40
Others	1,49	0,00	1,49	10,56
Digital	0,73	0,00	0,73	10,30
Prisa	0,06		0,06	0,08
Other	0,00		0,00	0,08
Oulei	0,70		0,70	0,27
Total	105,62	0,51	106,13	109,87



#### Appendix IV. CASH FLOW STATEMENT

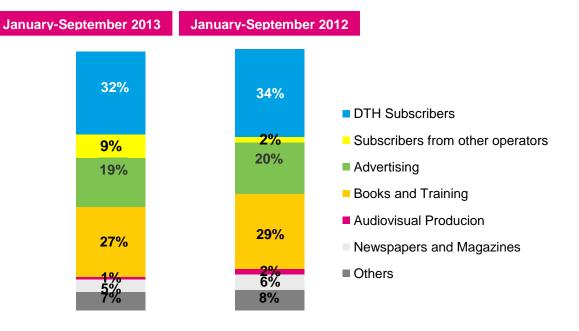
		30/09/2013	30/09/2012	CH.
Financial investments and cash equivalents at beginning of period		133,32	154,65	
EBITDA		227,77	403,29	(175,52)
Provisions		(47,25)	(51,77)	4,52
Working Capital		(78,41)	(223,76)	145,35
Cash flow from operating activities	(I)	102,11	127,76	(25,65)
Capex		(105,62)	(104,48)	(1,14)
Disinvestments		0,27	0,43	(0,16)
Financial Investmens		2,41	0,62	1,79
Cash flow from investing activities	(II)	(102,94)	(103,44)	0,50
Warrants exercised		0,03	150,02	(149,99)
Convertible Bond issue		0,00	100,00	(100,00)
Increase/ammortization of debt with credit entities		145,53	(51,87)	197,41
Interests paid		(43,60)	(80,58)	36,98
Dividends paid		(3,80)	(35,66)	31,86
Dividends received		0,10	10,66	(10,56)
Other		(19,66)	(10,51)	(9,16)
Cash flow from financing activities	(III)	78,60	82,06	(3,46)
Taxes paid	(IV)	(47,42)	(37,13)	(10,29)
Media Capital Put	(V)	(24,25)	0,00	(24,25)
Other	(VI)	(39,26)	(63,83)	24,56
Variation of cash flows in the period (I)+(II)+(III)+(IV)+(V)+(VI)		(33,15)	5,43	(38,58)
Cash at end of period		100,16	160,08	



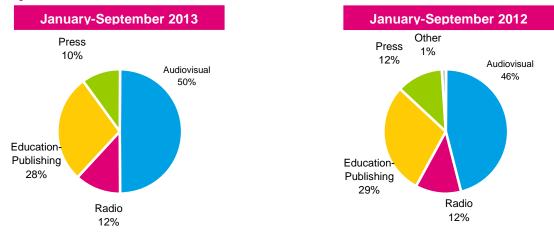
#### Appendix V. BREAKDOWN OF OPERATING REVENUE

Below is a breakdown of operating revenue by business line, business unit and geographical origin:

#### V.I. By business line



#### V.II. By business unit



Note. Most of the revenues in "Others" are compensated by the consolidation adjustments at Group level

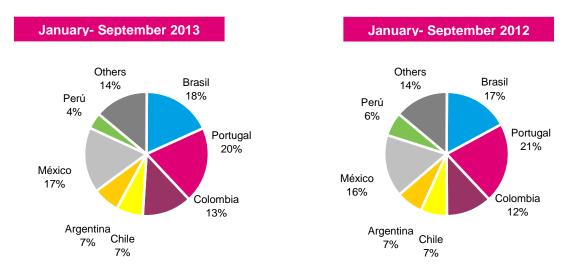


#### V.III. By geographical origin



In the first nine months of 2013, 32.7% of revenues came from the international area, of which 63.5% came from Santillana, 18.5% from Media Capital and the rest mostly from international radio.

In the international area, revenue by country was as follows:



Revenue from the international area includes a noteworthy contribution by Brazil and Portugal (38% of total international). Revenues from Latin America remained flat (+0.6 or +9.9% at constant currency).



#### Appendix VI. FINANCIAL DATA BY BUSINESS UNIT

#### **VI.I. Operating revenue**

OPERATING REVENUES	JANUA	RY - SEPTEM	BER
€ Million	2013	2012	% Chg.
Audiovisual	<b>1.008,10</b>	<b>916,99</b>	<b>9,9%</b>
Canal+*	869,00	779,01	11,6%
Subscribers	651,51	673,29	(3,2%)
Advertising	20,31	13,54	50,0%
Others	197,18	92,17	113,9%
Media Capital	129,52	132,13	(2,0%)
Consolidation Adjustments and Other Education - Publishing	9,58	5,85	63,7%
	<b>562,86</b>	<b>581,84</b>	(3,3%)
Spain & Portugal	152,06	171,22	(11,2%)
Latam & USA	410,80	410,62	0,0%
Radio	<b>235,29</b>	<b>247,73</b>	(5,0%)
Radio in Spain	119,50	137,94	(13,4%)
International Radio	108,70	105,55	3,0%
Music	11,30	9,38	20,5%
Consolidation Adjustments	(4,21)	(5,14)	18,0%
Press	200,15	239,46	(16,4%)
El Pais	136,46	156,80	(13,0%)
AS	43,28	50,38	(14,1%)
Cinco Días	9,15	9,53	(3,9%)
Magazines	12,59	16,63	(24,3%)
Printing**	8,05		n.a.
Distribution***	0,00	12,37	n.a.
Consolidation Adjustments	(9,38)	(6,24)	(50,3%)
Other Revenues	<b>47,29</b>	<b>92,14</b>	(48,7%)
Prisa Brand Solutions	15,24	19,54	(22,0%)
Printing**		16,51	n.a.
Others****	32,05	56,09	(42,9%)
Consolidation Adjustments	(42,46)	(80,62)	47,3%
TOTAL	2.011,22	1.997,54	0,7%

\* Following the merger of Prisa TV and Prisa, Canal+ includes only the pay TV business whilst the rest of related activities are included in Consolidation Adjustments and Other.

\*\* The printing business is being fully integrated since April, 2012. Since January 2013, it is consolidated in the Press division

\*\*\* Distribution is categorized as Discontinued Operations in the Press division since January 2013. In September 2013 the division was sold



#### **VI.II. Advertising**

ADVERTISING	JANUARY - SEPTEMBER				
€ Million	2013	2012	% Chg.		
Audiovisual	91,61	94,00	(2,5%)		
Canal+* Media Capital	20,31 71,30	13,54 80,46	50,0% (11,4%)		
Radio	214,74	225,87	(4,9%)		
Radio in Spain International Radio Music Consolidation Adjustments	111,74 102,91 0,15 (0,06)	127,24 98,57 0,13 (0,07)	(12,2%) 4,4% 18,8% 11,3%		
Press	75,79	86,72	(12,6%)		
El Pais AS Cinco Días Magazines Consolidation Adjustments	53,51 12,58 5,04 4,50 0,16	61,25 14,46 5,08 6,06 (0,13)	(12,6%) (13,0%) (0,8%) (25,8%)		
Others	0,16	0,59	(72,1%)		
Consolidation Adjustments	(4,36)	(5,38)	19,0%		
TOTAL	377,95	401,79	(5,9%)		

\* Following the merger of Prisa TV and Prisa, Canal+ includes only the pay TV business whilst the rest of related activities are included in Consolidation Adjustments and Other.



#### **VI.III. Operating Expenses**

OPERATING EXPENSES	JANUARY - SEPTEMBER			
€ Million	2013	2012	% Chg.	
Audiovisual	1.032,06	858,09	20,3%	
Canal+*	918,19	687,59	33,5%	
Media Capital	114,12	117,08	(2,5%)	
Consolidation Adjustments and Other	(0,25)	53,42	(100,5%)	
Education - Publishing	489,49	475,77	2,9%	
Spain & Portugal	131,12	134,93	(2,8%)	
Latam & USA	358,37	340,84	5,1%	
Radio	221,32	221,13	0,1%	
Radio in Spain	132,18	134,36	(1,6%)	
International Radio	82,65	82,07	0,7%	
Music	10,71	9,84	8,9%	
Consolidation adjustments	(4,22)	(5,13)	17,8%	
Press	201,59	239,20	(15,7%)	
El Pais	139,96	162,23	(13,7%)	
AS	38,18	42,43	(10,0%)	
Cinco Dias	9,66	10,27	(5,9%)	
Magazines	14,66	18,48	(20,6%)	
Printing**	8,24			
Distribution***	0,00	12,23	n.a.	
Consolidation Adjustments	(9,10)	(6,43)	(41,5%)	
Other Expenses	73,17	125,77	(41,8%)	
Prisa Brand Solutions	14,39	19,21	(25,1%)	
Printing**	0,00	19,79		
Others <sup>****</sup>	58,79	86,77	(32,2%)	
Consolidation Adjustments	165,64	(78,22)		
TOTAL	2.183,28	1.841,74	18,5%	

\* Following the merger of Prisa TV and Prisa, Canal+ includes only the pay TV business whilst the rest of related activities are included in Consolidation Adjustments and Other.

\*\* The printing business is being fully integrated since April, 2012. Since January 2013, it is consolidated in the Press division

\*\*\* Distribution is categorized as Discontinued Operations in the Press division since January 2013. In September 2013 the division was sold



#### **VI.IV. EBITDA**

EBITDA

	JANU	ARY - SEPTEMBE	R
€ Million	2013	2012	% Chg.
Audiovisual % margin	56,35 5,6%	196,36 21,4%	(71,3%)
Canal+* % margin	22,71 2,6%	163,25 21,0%	(86,1%)
Media Capital % margin	22,72 17,5%	23,90 18,1%	(5,0%)
Consolidation Adjustments and O	10,92	9,21	18,6%
Education - Publishing	151,56	182,01	(16,7%)
% margin	26,9%	31,3%	
Spain&Portugal	54,347	70,449	(22,9%)
% margin Latam & USA	35,7% 97,22	41,1% 111,56	(12,9%)
% margin	23,7%	27,2%	(12,970)
70 margin	20,770	21,270	
Radio	27,49	40,39	(31,9%)
% margin	11,7%	16,3%	
Radio in Spain	(4,5)	11,31	(139,8%)
% margin	(3,8%)	8,2%	
International Radio	31,18	29,25	6,6%
% margin Music	28,7% 0,799	27,7% (0,18)	
% margin	7,1%	(1,9%)	
70 margin	7,170	(1,070)	
Press	8,90	10,85	(18,0%)
% margin	4,4%	4,5%	
El Pais	2,82	3,01	(6,2%)
% margin	2,1%	1,9%	
AS % morrin	5,95	9,10	(34,5%)
% margin Cinco Dias	13,8% (0,2)	18,1% (0,5)	66,9%
% margin	(0,2)	(4,9%)	00,978
Magazines	(1,9)	(1,6)	(17,5%)
% margin	(14,8%)	(9,6%)	(11,070)
Printing**	2,38		n.a.
% margin	29,6%		
Distribution***	0,00	0,59	n.a.
% margin	n.a.	4,8%	
Others	(16,53)	(26,32)	37,2%
Prisa Brand Solutions	1,406	0,675	108,3%
% margin	9,2%	3,5%	
Printing**		1,18	
% margin		7,1%	
Others****	(17,94)	(28,17)	36,3%
TOTAL	227,77	403,29	(43,5%)
% margin	11,3%	20,2%	

\* Following the merger of Prisa TV and Prisa, Canal+ includes only the pay TV business whilst the rest of related activities are included in Consolidation Adjustments and Other.

\*\* The printing business is being fully integrated since April, 2012. Since January 2013, it is consolidated in the Press division

\*\*\* Distribution is categorized as Discontinued Operations in the Press division since January 2013. In September 2013 the division was sold



#### VI.V. EBIT

EBIT

	JANU	JARY - SEPTEMB	ER
€ Million	2013	2012	% Chg.
Audiovisual	(23,97)	58,90	(140,7%)
% margin	(2,4%)	6,4%	
Canal+* % margin	(49,19) (5,7%)	91,42 11,7%	(153,8%)
Media Capital	(3,7%)	15,05	2,3%
% margin	11,9%	11,4%	2,570
Consolidation Adjustments and Other	9,83	(47,6)	120,7%
Education - Publishing	73,37	106,07	(30,8%)
% margin	13,0%	18,2%	
Spain&Portugal	20,94	36,29	(42,3%)
% margin	13,8%	21,2%	
Latam&USA	52,43	69,78	(24,9%)
% margin	12,8%	17,0%	
Radio	13,97	26,60	(47,5%)
% margin	5,9%	10,7%	
Radio in Spain	(12,67)	3,58	
% margin	(10,6%)	2,6%	40.00/
International Radio	26,05	23,48	10,9%
% margin Music	24,0%	22,2%	
% margin	0,59 5,2%	(0,45) (4,8%)	
Press	(1,45)	0,26	
% margin	(0,7%)	0,1%	
El Pais	(3,50)	(5,43)	35,7%
% margin	(2,6%)	(3,5%)	
AS	5,10	7,95	(35,9%)
% margin	11,8%	15,8%	
Cinco Dias	(0,50)	(0,74)	32,1%
% margin	(5,5%)	(7,8%)	
Magazines	(2,07)	(1,87)	(11,0%)
% margin	(16,4%)	(11,2%)	
Printing**	(0,19)		n.a.
% margin	(2,4%)		
Distribution*** % margin	0,00 n.a.	0,15 1,2%	n.a.
Others	(233,99)	(36,03)	
Prisa Brand Solutions	0,85	0,34	151,8%
% margin	5,6%	1,7%	•
Printing**		(3,28)	
% margin Others****	(234,84)	(19,9%) (33,09)	
TOTAL	(172,06)	155,80	
% margin	-8,6%	7,8%	

\* Following the merger of Prisa TV and Prisa, Canal+ includes only the pay TV business whilst the rest of related activities are included in Consolidation Adjustments and Other.

\*\* The printing business is being fully integrated since April, 2012. Since January 2013, it is consolidated in the Press division

\*\*\* Distribution is categorized as Discontinued Operations in the Press division since January 2013. In September 2013 the division was sold



#### Appendix VII. QUARTERLY FINANCIAL DATA BY BUSINESS UNIT

#### **VII.I. Operating revenue**

		2013			2012		%C	hg.2013/20 <sup>-</sup>	12
€ Million	Q1	Q2	Q3	Q1	Q2	Q3	Q1	Q2	Q3
Audiovisual	341,40	342,36	324,35	294,53	299,47	322,99	15,9%	14,3%	0,4%
Canal+*	300,61	292,68	275,72	253,92	246,47	278,61	18,4%	18,7%	(1,0%)
Subscribers	225,72	219,00	206,79	228,71	224,09	220,50	(1,3%)	(2,3%)	(6,2%)
Advertising	8,03	7,69	4,59	4,33	4,55	4,67	85,8%	69,1%	(1,7%)
Others	66,85	65,99	64,34	20,89	17,83	53,45			20,4%
Media Capital	39,26	48,10	42,16	40,05	50,87	41,22	(2,0%)	(5,5%)	2,3%
Consolidation Adjustments and Ot	1,53	1,58	6,47	0,56	2,13	3,16	171,1%	(25,7%)	104,6%
Education - Publishing	200,35	150,01	212,50	192,44	142,87	246,53	4,1%	5,0%	(13,8%)
Spain & Portugal	5,47	55,62	90,97	7,31	47,49	116,42	(25,2%)	17,1%	(21,9%)
Latam & USA	194,88	94,39	121,53	185,13	95,38	130,12	5,3%	(1,0%)	(6,6%)
Radio	69,51	85,83	79,95	78,97	90,58	78,19	(12,0%)	(5,2%)	2,3%
Radio in Spain	36,81	45,22	37,48	48,86	52,20	36,88	(24,7%)	(13,4%)	1,6%
International Radio	30,48	37,83	40,39	29,97	36,17	39,40	1,7%	4,6%	2,5%
Music	3,77	4,20	3,32	1,79	4,06	3,53	110,4%	3,6%	(5,8%)
Consolidation Adjustments	(1,55)	(1,42)	(1,24)	(1,66)	(1,85)	(1,63)	6,5%	23,1%	23,7%
Press	66,68	69,82	63,65	86,15	82,87	70,43	(22,6%)	(15,8%)	(9,6%)
El Pais	45,12	47,88	43,46	58,61	53,38	44,81	(23,0%)	(10,3%)	(3,0%)
AS	14,21	13,90	15,16	16,34	17,72	16,31	(13,0%)	(21,6%)	(7,1%)
Cinco Días	3,11	3,34	2,71	3,54	3,66	2,33	(12,2%)	(8,8%)	16,4%
Magazines	4,71	5,07	2,82	5,52	6,03	5,08	(14,8%)	(15,9%)	(44,5%)
Printing**	2,77	2,65	2,62						
Distribution***	0,00	0,00	0,00	4,13	4,31	3,93	(100,0%)	(100,0%)	(100,0%)
Ajustes de consolidación	(3,24)	(3,02)	(3,12)	(1,99)	(2,22)	(2,03)	(62,8%)	(36,0%)	(53,7%)
Other Revenues	14,61	16,90	15,78	24,02	38,94	29,19	(39,2%)	(56,6%)	(45,9%)
	0,00	0,00	0,00		0,00	0,00			
Prisa Brand Solutions	5,01	5,03	5,20	6,54	6,56	6,44	(23,4%)	(23,4%)	(19,2%)
Impresión**					13,70	2,81			
Otros****	10,21	11,26	10,58	17,48	18,67	19,94	(41,6%)	(39,7%)	(46,9%)
Consolidation adjustments	(13,18)	(15,57)	(13,70)	(24,55)	(28,70)	(27,38)	46,3%	45,7%	49,9%
TOTAL	678,75	649,95	682,53	651,56	626,03	719,95	4,2%	3,8%	(5,2%)

\* Following the merger of Prisa TV and Prisa, Canal+ includes only the pay TV business whilst the rest of related activities are included in Consolidation Adjustments and Other.
 \*\* The printing business is being fully integrated since April, 2012. Since January 2013, it is consolidated in the Press division

\*\*\* Distribution is categorized as Discontinued Operations in the Press division since January 2013. In September 2013 the division was sold



#### **VII.II. Advertising**

#### ADVERTISING

		2013		2012		%Chg.2013/2012			
€ Million	Q1	Q2	Q3	Q1	Q2	Q3	Q1	Q2	Q3
Audiovisual	30,39	33,87	27,35	29,62	36,85	27,53	2,6%	(8,1%)	(0,7%)
Canal+	8,03	7,69	4,59	4,33	4,55	4,67	85,8%	69,1%	(1,7%)
Media Capital	22,36	26,18	22,76	25,29	32,31	22,86	(11,6%)	(19,0%)	(0,4%)
Radio	63,25	78,46	73,04	71,73	82,19	71,95	(11,8%)	(4,5%)	1,5%
Radio in Spain	34,44	42,37	34,94	44,40	48,30	34,55	(22,4%)	(12,3%)	1,1%
International Radio	28,82	36,04	38,05	27,36	33,85	37,37	5,4%	6,5%	1,8%
Music	0,05	0,05	0,06	0,04	0,05	0,04	29,7%	(9,8%)	45,0%
Consolidation adjustments	(0,06)	(0,00)	(0,01)	(0,06)	(0,01)	(0,00)	5,1%	66,7%	
Press	24,48	29,48	21,83	30,92	35,24	20,56	(20,8%)	(16,3%)	6,2%
El Pais	17,26	21,02	15,24	22,47	24,32	14,47	(23,2%)	(13,5%)	5,3%
AS	3,83	4,50	4,26	4,54	6,29	3,63	(15,6%)	(28,5%)	17,2%
Cinco Días	1,71	1,99	1,34	2,02	2,15	0,91	(15,4%)	(7,4%)	47,1%
Magazines	1,69	1,87	0,94	1,96	2,54	1,56	(14,3%)	26,0%	(40,0%)
Consolidation adjustments	0,01	0,09	0,06	(0,07)	(0,05)	(0,01)	114,3%		
Others	0,08	0,05	0,03	0,24	0,39	(0,04)	(65,0%)	87,6%	184,2%
Consolidation adjustments	(0,90)	(1,81)	(1,65)	(1,58)	0,03	(3,83)	43,1%	(1,9%)	56,8%
TOTAL	117,30	140,04	120,60	130,92	152,89	117,98	(10,4%)	(8,4%)	2,2%



#### **VII.III. Operating Expenses**

		2013			2012		%C	hg.2013/20	12
€ Million	Q1	Q2	Q3	Q1	Q2	Q3	Q1	Q2	Q3
Audiovisual	348,63	342,66	340,77	290,38	309,71	258,01	20,1%	10,6%	32,1%
Canal+*	309,22	307,20	301,77	251,38	213,94	222,27	23,0%	43,6%	35,8%
Media Capital	38,69	36,98	38,46	38,66	41,37	37,06	0,1%	(10,6%)	3,8%
Consolidation Adjustments and (	0,72	(1,52)	0,54	0,34	54,40	(1,31)	113,3%	(102,8%)	141,3%
Education - Publishing	155,34	161,49	172,66	136,42	145,60	193,75	13,9%	10,9%	(10,9%)
Spain & Portugal	26,09	40,39	64,64	27,36	37,18	70,40	(4,6%)	8,7%	(8,2%)
Latam & USA	129,25	121,09	108,03	109,06	108,43	123,35	18,5%	11,7%	(12,4%)
Radio	71,84	73,84	75,64	71,18	77,32	72,64	0,9%	(4,5%)	4,1%
Radio in Spain	43,23	44,38	44,57	44,72	47,51	42,13	(3,3%)	(6,6%)	5,8%
International Radio	26,13	27,51	29,01	25,71	27,71	28,66	1,7%	(0,7%)	1,2%
Music	4,03	3,38	3,31	2,41	3,95	3,48	67,3%	(14,6%)	(4,9%)
Consolidation adjustments	(1,55)	(1,43)	(1,25)	(1,66)	(1,85)	(1,63)	6,6%	22,9%	23,4%
Press	67,90	67,44	66,26	84,39	78,53	76,28	(19,5%)	(14,1%)	(13,1%)
El Pais	46,40	46,66	46,90	58,68	52,49	51,06	(20,9%)	(11,1%)	(8,2%)
AS	12,93	12,59	12,66	13,96	14,33	14,13	(7,4%)	(12,2%)	(10,5%)
Cinco Dias	3,13	3,20	3,33	3,45	3,55	3,27	(9,3%)	(9,9%)	1,9%
Magazines	5,83	5,17	3,67	6,32	6,32	5,84	(7,8%)	(18,3%)	(37,1%)
Printing**	2,80	2,74	2,70						
Distribution***	0,00	0,00	0,00	4,10	4,13	4,00	(100,0%)	(100,0%)	(100,0%)
Consolidation adjustments	(3,19)	(2,91)	(3,00)	(2,11)	(2,30)	(2,02)	(51,1%)	(26,7%)	(48,2%)
Other Expenses	26,53	25,75	20,90	37,46	53,41	34,90	(29,2%)	(51,8%)	(40,1%)
Prisa Brand Solutions	4,77	5,14	4,48	7,20	6,96	5,05	(33,8%)	(26,1%)	(11,3%)
Printing**	0,00	0,00	0,00		15,72	4,08			
Otros****	22,28	20,08	16,43	30,26	30,74	25,77	(26,4%)	(34,7%)	(36,3%)
Consolidation adjustments	(14,69)	194,24	(13,90)	(23,47)	(31,70)	(23,06)	37,4%		39,7%
TOTAL	656,07	864,89	662,33	596,36	632,87	612,52	10,0%	36,7%	8,1%

\* Following the merger of Prisa TV and Prisa, Canal+ includes only the pay TV business whilst the rest of related activities are included in Consolidation Adjustments and Other.

\*\* The printing business is being fully integrated since April, 2012. Since January 2013, it is consolidated in the Press division \*\*\* Distribution is categorized as Discontinued Operations in the Press division since January 2013. In September 2013 the division was sold



#### **VII.IV. EBITDA**

		2013		2012		%Chg.2013/2012			
€ Million	Q1	Q2	Q3	Q1	Q2	Q3	Q1	Q2	Q3
Audiovisual	19,81	27,72	8,82	30,91	72,46	92,99	(35,9%)	(61,7%)	(90,5%)
% margin Canal+* % margin	<b>5,8%</b> 15,46 5,1%	<b>8,1%</b> 10,68 3,6%	<b>2,7%</b> (3,4) (1,2%)	<b>10,5%</b> 25,57 10,1%	<b>24,2%</b> 57,18 23,2%	<b>28,8%</b> 80,50 28,9%	(39,5%)	(81,3%)	(104,3%)
Media Capital % margin Consolidation Adjustments and Othe	3,16 8,1%	13,56 28,2% 3,476	5,99 14,2% 6,256	4,31 10,8% 1,03	12,38 24,3% 2,89	7,21 17,5% 5,280	(26,6%)	9,5%	(16,9%)
Education - Publishing % margin	62,01 31,0%	10,17 6,8%	79,39 37,4%	69,55 36,1%	13,36 9,4%	99,10 40,2%	(10,8%)	(23,9%)	(19,9%)
Spain&Portugal % margin	(18,4) (337,0%)	20,33 36,6%	52,45 57,7%	(18,18) (248,7%)	14,59 30,7%	74,04 63,6%	(1,4%)	39,4%	(29,2%)
Latam&USA % margin	80,44 41,3%	(10,2) (10,8%)	26,94 22,2%	87,73 47,4%	(1,23) (1,3%)	25,06 19,3%	(8,3%)		7,5%
Radio	2,45	16,53 19,3%	8,51 10,6%	12,20	17,81	10,38	(79,9%)	(7,2%)	(18,0%)
<b>% margin</b> Radio in Spain % margin	<b>3,5%</b> (3,4) (9,3%)	3,53 7,8%	(4,6) (12,3%)	<b>15,4%</b> 6,77 13,9%	<b>19,7%</b> 7,27 13,9%	<b>13,3%</b> (2,7) (7,4%)	(150,6%)	(51,5%)	(68,8%)
International Radio % margin	(9,3 <i>%</i> ) 6,07 19,9%	12,10 32,0%	13,01 32,2%	5,97 19,9%	10,33 28,6%	12,95 32,9%	1,7%	17,1%	0,5%
Music % margin	(0,2) (5,0%)	0,90 21,3%	0,09 2,7%	(0,5) (28,8%)	0,19 4,6%	0,15 4,4%	63,8%		(40,9%)
Press % margin	2,16 3,2%	6,60 9,5%	0,14 0,2%	5,16 6,0%	7,85 9,5%	(2,2) (3,1%)	(58,2%)	(15,9%)	106,4%
El Pais % margin	0,88 1,9%	3,77 7,9%	(1,8) (4,2%)	2,66 4,5%	3,63 6,8%	(3,3) (7,3%)	(67,1%)	3,7%	44,4%
AS % margin	1,57 11,0%	1,67 12,0%	2,72 17,9%	2,75 16,8%	3,80 21,4%	2,55 15,6%	(42,9%)	(56,0%)	6,5%
Cinco Dias % margin	0,02 0,5%	0,42 12,6%	(0,6) (21,8%)	0,19 5,3%	0,20 5,5%	(0,8) (36,5%)	(90,9%)	108,5%	30,6%
Magazines % margin Printing** % margin	(1,06) (22,5%) 0,804 29,0%	0,004 0,1% 0,808 30,5%	(0,82) (28,9%) 0,767 29,2%	(0,7) (12,9%)	(0,21) (3,5%)	(0,67) (13,1%)	(48,1%)	101,9%	(22,0%)
Distribution*** % margin	0,00	0,00	0,00	0,16 3,9%	0,33 7,7%	0,09 2,4%	(100,0%)	(100,0%)	(100,0%)
Others	(8,02)	(6,52)	(1,99)	(12,68)	(7,53)	(6,11)	36,8%	13,4%	67,4%
Prisa Brand Solutions % margin Printing** % margin	0,325 0,065 	0,31 6,1% 	0,775 14,9% 	(0,53) (8,2%) 	(0,28) (4,3%) 0,48 3,5%	1,489 23,1% 0,69 24,7%	160,9%		(48,0%)
Others****	(8,344)	(6,83)	(2,77)	(12,15)	(7,73)	(8,29)	31,3%	11,7%	66,7%
TOTAL	78,41	54,49	94,87	105,14	103,95	194,21	(25,4%)	(47,6%)	(51,2%)
% margin	11,6%	8,4%	13,9%	16,1%	16,6%	27,0%			

\* Following the merger of Prisa TV and Prisa, Canal+ includes only the pay TV business whilst the rest of related activities are included in Consolidation Adjustments and Other. \*\* The printing business is being fully integrated since April, 2012. Since January 2013, it is consolidated in the Press division

\*\*\* Distribution is categorized as Discontinued Operations in the Press division since January 2013. In September 2013 the division was sold



#### **VII.V. EBIT**

		2013		2012		%Chg.2013/2012			
€ Million	Q1	Q2	Q3	Q1	Q2	Q3	Q1	Q2	Q3
Audiovisual	(7,2)	(0,3)	(16,4)	4,16	(10,2)	64,98		97,0%	(125,3%)
% margin Canal+*	<b>(2,1%)</b> (8,61)	<b>(0,1%)</b> (14,52)	<b>(5,1%)</b> (26,05)	<b>1,4%</b> 2,55	<b>(3,4%)</b> 32,53	<b>20,1%</b> 56,34		(144,6%)	(146,2%)
% margin Media Capital	(2,9%)	(5,0%)	(9,4%) 3,71	1,0%	13,2% 9,51	20,2% 4,16	(59,2%)	16,9%	(10,9%)
% margin	0,57 1,4%	23,1%	8,8%	1,38 3,5%	18,7%	10,1%	(59,2%)	10,9%	(10,9%)
Consolidation Adjustments and Other	0,81	3,10	5,93	0,23	(52,3)	4,47			
Education - Publishing	45,00	(11,5)	39,84	56,02	(2,73)	52,79	(19,7%)		(24,5%)
% margin Spain&Portugal	<b>22,5%</b> (20,62)	(7,6%) 15,23	<b>18,7%</b> 26,33	<b>29,1%</b> (20,05)	<b>(1,9%)</b> 10,32	<b>21,4%</b> 46,02	(2,9%)	47,6%	(42,8%)
% margin	(377,1%)	27,4%	28,9%	(274,3%)	21,7%	39,5%			
Latam&USA % margin	65,62 33,7%	(26,70) (28,3%)	13,50 11,1%	76,06 41,1%	(13,05) (13,7%)	6,77 5,2%	(13,7%)	(104,6%)	99,6%
/ · · · · · · · · · · · · · · · · · · ·		(,_,,)	,	,	(,.,.,	-,_,-			
Radio % margin	(2,3) (3,4%)	11,99 14,0%	4,31 5,4%	7,79 9,9%	13,26 14,6%	5,55 7,1%	(129,9%)	(9,6%)	(22,3%)
Radio in Spain	(6,42)	0,84	(7,10)	4,14	4,69	(5,25)		(82,1%)	(35,1%)
% margin International Radio	(17,4%) 4,34	1,9% 10,32	(18,9%) 11,39	8,5% 4,27	9,0% 8,47	(14,2%) 10,74	1,8%	21,9%	6,0%
% margin	14,3%	27,3%	28,2%	14,2%	23,4%	27,3%			
Music % margin	(0,26) (6,8%)	0,83 19,7%	0,02 0,5%	(0,61) (34,2%)	0,11 2,6%	0,05 1,5%	58,1%		(66,0%)
Press	(1,2)	2,38	(2,6)	1,76	4,34	(5,8)	(168,9%)	(45,3%)	55,4%
% margin El Pais	(1,8%) (1,27)	<b>3,4%</b> 1,22	<b>(4,1%)</b> (3,44)	<b>2,0%</b> (0,07)	<b>5,2%</b> 0,89	<b>(8,3%)</b> (6,25)		37,6%	45,0%
% margin	(2,8%)	2,5%	(7,9%)	(0,1%)	1,7%	(13,9%)			45,076
AS % margin	1,28 9,0%	1,31 9,4%	2,51 16,5%	2,38 14,6%	3,39 19,1%	2,18 13,4%	(46,2%)	(61,3%)	14,8%
Cinco Dias	(0,02)	0,14	(0,63)	0,10	0,11	(0,94)	(118,9%)	29,9%	33,8%
% margin Magazines	(0,6%) (1,12)	4,2% (0,09)	(23,1%) (0,86)	2,7% (0,81)	2,9% (0,30)	(40,6%) (0,76)	(37,8%)	68,1%	(13,1%)
% margin	(23,8%)	(1,9%)	(30,4%)	(14,7%)	(4,9%)	(14,9%)	(07,070)	00,170	(10,170)
Printing** % margin	(0,03) (1,1%)	(0,09) (3,3%)	(0,07) (2,8%)						
Distribution***	0,00	0,00	0,00	0,04	0,18	(0,07)	(100,0%)	(100,0%)	100,0%
% margin				0,8%	4,2%	(1,8%)			
Others	-11,56	(217,49)	(4,93)	(14,53)	(11,48)	(10,03)	20,4%		50,8%
Prisa Brand Solutions % margin	0,24 4,8%	(0,11) (2,2%)	0,72 13,9%	(0,66) (10,1%)	(0,39) (6,0%)	1,39 21,6%	136,1%	71,9%	(48,0%)
Printing**					(2,02)	(1,27)			
% margin Others****	 (11,80)	 (217,38)	(5,65)	 (13,87)	(14,7%) (9,07)	(45,1%) (10,15)	14,9%		44,3%
TOTAL	22,67	(214,94)	20,20	55,20	(6,84)	107,44	(58,9%)		(81,2%)
% margin	3,3%	(33,1%)	3,0%	8,5%	(1,1%)	14,9%			

\* Following the merger of Prisa TV and Prisa, Canal+ includes only the pay TV business whilst the rest of related activities are included in Consolidation Adjustments \*\* Following the merger or Fride F, and F, and F, and F, and F, and Other.
 \*\* The printing business is being fully integrated since April, 2012. Since January 2013, it is consolidated in the Press division
 \*\*\* Distribution is categorized as Discontinued Operations in the Press division since January 2013. In September 2013 the division was sold



#### Appendix VIII. OTHER SIGNIFICANT EVENTS

1) During the first nine months of 2013, as a result of the partial implementation of **the monetary capital increase**, PRISA increased its capital with 16,479 shares of class A common stock, corresponding to the twenty fifth to thirty-third PRISA warrant exercise periods (exercise of 16,479 warrants at a price of 2 euros per share).

Also during the first nine months of 2013, **conversion rights** were exercised to convert a total of 38,038,976 class B shares into an equal number of Class A shares.

Finally, during the first nine months of the year, 63,134,986 ordinary A shares were issued, corresponding to the payment of the minimum dividend accrued until the moment in which the B shares were converted.

2) On May 7<sup>th</sup> 2013, PRISA announced its plan for Prisa Televisión S.A.U. to be absorbed by PRISA (only shareholder), for its approval in the General Shareholder Meeting of 2013. The approval took place on June 22<sup>nd</sup> and will be effective on August 1st 2013.



#### Appendix IX. GROUP STRUCTURE

The Prisa Group's business activities are organized into the following groupings: Audiovisual, Education-Publishing, Radio and Press. Its Digital activity operates across all of these areas and supports this structure:



Since 2013, the **Distribution** business is classified as Discontinued Operations in the Press divisions, whilst in 2012 it was included in the Press Division through Global Consolidation. In September 2013, the Distribution division was sold.

(1): Additionally, the Printing division, **Dédalo**, since April 1<sup>st</sup> 2012 was integrated through Global consolidation at Group Level (compared to equity consolidation before April 2012). Since the beginning of 2013 it is integrated in the Press Division

(2): **Media Capital** is included in the Audiovisual division because, although it includes other activities, most of its revenue comes from TVI (free-to-air television) and Plural (audiovisual production).

(3): Magazines: since June 1<sup>st</sup> 2013, Magazines in Portugal are no longer consolidated in the Group.

(4): Meristation: Since May 1<sup>st</sup> 2013, Meristation consolidates at Press unit (Magazines). To this date, consolidates in Digital.



### Appendix X. Pro forma reconciliation between EBITDA and EBIT for the first nine months of 2013 and 2012.

EBITDA as presented here in is an additional measurement of earnings that is not required by IFRS and is not presented in accordance with those standards. For that reason, below is a reconciliation between the EBITDA and the EBIT as required by IFRS:

(Thousands of euros)	JANUARY-SI	EPTEMBER
GRUPO PRISA	2013	2012
Adjusted EBITDA	227,770	403.292
Depreciation and amortization charge	(141.819)	(138.186)
Variation in operating allowances	(47.251)	(106.149)
Impairment losses of assets	(2.996)	(3.156)
Impairment losses of goodwill	(207.765)	) o
Profit from operations	(172.062)	155.801
•		
AUDIOVISUAL	2013	2012
Adjusted EBITDA	56.351	196.357
Depreciation and amortization charge	(70.160)	(74.961)
Variation in operating allowances	(10.182)	(62.495)
Impairment losses of assets	26	(3)
Impairment losses of goodwill	0	0
Profit from operations	(23.965)	58.898
Prisa TV	2013	2012
Adjusted EBITDA	0	172.454
Depreciation and amortization charge	0	(66.368)
Variation in operating allowances	0	(62.241)
Impairment losses of assets	0	0
Impairment losses of goodwill	0	0
Profit from operations	0	43.845
Media Capital	2013	2012
Adjusted EBITDA	22.716	23.903
Depreciation and amortization charge	(7.185)	(8.593)
Variation in operating allowances	(103)	(254)
		(3)
Impairment losses of assets	(35)	
Impairment losses of goodwill	0	0
Impairment losses of goodwill	0	0
Impairment losses of goodwill Profit from operations	0 15.393	0 <b>15.053</b>
Impairment losses of goodwill Profit from operations Other Adjusted EBITDA	0 15.393 2013 33.635	0 15.053 2012
Impairment losses of goodwill Profit from operations Other	0 15.393 2013 33.635 (62.975)	0 15.053 2012 0
Impairment losses of goodwill Profit from operations Other Adjusted EBITDA Depreciation and amortization charge Variation in operating allowances	0 15.393 2013 33.635	0 15.053 2012 0 0
Impairment losses of goodwill Profit from operations Other Adjusted EBITDA Depreciation and amortization charge	0 15.393 2013 33.635 (62.975) (10.079)	0 15.053 2012 0 0 0



(Thousands of euros)	JANUARY-SEPTEMBER				
EDUCATION	2013	2012			
Adjusted EBITDA	151.564	182.011			
Depreciation and amortization charge	(45.624)	(36.564)			
Variation in operating allowances	(30.628)	(37.123)			
Impairment losses of assets	(1.946)	(2.252)			
Impairment losses of goodwill	0	0			
Profit from operations	73.366	106.072			
RADIO	2013	2012			
Adjusted EBITDA	2013	40.386			
Depreciation and amortization charge	(9.820)	(10.342)			
Variation in operating allowances	(3.701)	(10.342)			
Impairment losses of assets	(3.701)	(3.443)			
Impairment losses of goodwill	0	(1)			
Profit from operations	13.969	26.600			
	13.909	20.000			
Radio in Spain	2013	2012			
Adjusted EBITDA	(4.496)	14.037			
Depreciation and amortization charge	(6.245)	(6.245)			
Variation in operating allowances	(1.934)	(1.508)			
Impairment losses of assets	0	0			
Impairment losses of goodwill	0	0			
Profit from operations	(12.675)	6.284			
International Radio	2013	2012			
Adjusted EBITDA	31.181	29.965			
Depreciation and amortization charge	(3.361)	(3.817)			
Variation in operating allowances	(1.773)	(1.937)			
Impairment losses of assets	0	(11001)			
Impairment losses of goodwill	0	0			
Profit from operations	26.047	24.210			
Other	2013	2012			
Adjusted EBITDA	805	(3.616)			
Depreciation and amortization charge	(214)	(280)			
Variation in operating allowances	6	2			
Impairment losses of assets	0	0			
Impairment losses of goodwill	0	0			
Profit from operations	597	(3.894)			



(\*) Distribution is sold in September 2013