

# **MARCH 2014 RESULTS PRESENTATION**

Madrid, 2014

# Disclaimer



In addition to figures prepared in accordance with IFRS, PRISA presents non-GAAP financial performance measures, e.g., EBITDA, EBITDA margin, adjusted EBITDA, adjusted EBITDA margin, adjusted EBIT, adjusted net profit, free cash flow, gross debt and net debt, among others. These non-GAAP measures should be considered in addition to, but not as a substitute for, the information prepared in accordance with IFRS. Non-GAAP financial performance measures are not subject to IFRS or any other generally accepted accounting principles. For further information relevant to the interpretation of these terms, please refer to the "Reconciliation Section" of the 1Q 2014 earnings press release filed with the Securities and Exchange Commission and posted on prisa.com.

This document may contain "forward-looking statements" as defined in Section 27A of the Securities Act and Section 21E of the Exchange Act, including statements about the financial conditions, results of operations, earnings outlook and prospects of the Company. In addition, any statements that refer to projections, forecasts or other characterizations of future events or circumstances, including any underlying assumptions, are forward-looking statements.

Forward-looking statements are based on management's current expectations and are inherently subject to uncertainties and changes in circumstance and their potential effects and each speaks only as of the date of such statement. There can be no assurance that future developments will be those that have been anticipated.

These forward-looking statements are typically identified by words such as "plan," "believe," "expect," "anticipate," "intend," "outlook," "estimate," "forecast," "project," "continue," "could," "may," "might," "possible," "potential," "predict," "should," "would" and other similar words and expressions, but the absence of these words does not mean that a statement is not forward-looking. These forward-looking statements involve a number of risks, uncertainties or other assumptions that may cause actual results or performance to be materially different from those expressed or implied by these forward-looking statements. These risks and uncertainties include, but are not limited to, those factors described in our filings with the Securities and Exchange Commission under "Risk Factors".

# **Executive summary**

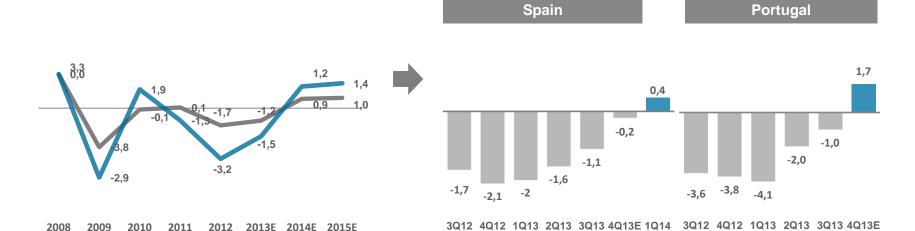


- 1 Improving macro environment in Spain & Portugal...
  - Improving macro conditions since 2013
  - Improvement expected to continue in 2014-2015
- 2 ... Although still fragile recovery in advertising investment
  - Quarterly improvement in Spanish & Portuguese advertising sectors
  - Advertising Group revenues fall by 6.7% in Spain & grow by 3.1% in Portugal in 1Q 2014
- 3 PRISA maintains the leadership position in all businesses where it is present
  - Press: #1 generalist press
  - Radio: #1 music & generalist in Spain, Colombia & Chile
  - Education: #1 Spain, Brazil, Mexico, Argentina Chile, Colombia
  - FTA TV Portugal: #1 audience in 24hrs and prime time
  - Pay TV Spain: #1 in 2013 and 1Q 2014 (number of subscribers)
- 4 Solid, strong performance in Latam activities in constant currency, but negative FX impact
  - Adjusted revenues at constant currency grow by +3.1%
- 5 Group digital development continues to grow
  - Digital ad revenues grow by 6.9%: in Press they reach 29% of total division ad revenues
  - Unique browsers to PRISA sites grow by 16.6%
  - Digital education systems continue to grow in Brazil, Mexico & Colombia
- 6 Strong cost & capex control efforts undertaken
  - All costs reduced except for football rights
- 7 Group focussed on executing debt reduction plan
  - Sale of General Publishing business has been agreed
  - Sale of 3.69% stake in Mediaset España undertaken in April 2014. Debt buyback action in progress
  - Acceptance of the offer received from Telefónica for the purchase of PRISA's 56% stake in Canal+

# **Spain & Portugal macro environment**



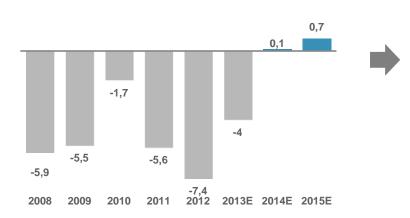




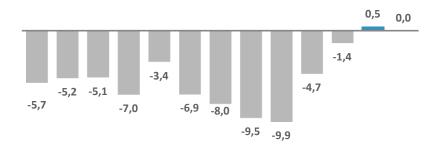
Source: INE, Bank of Portugal & IMF

**Spain** 

### Spain retail sales (%)



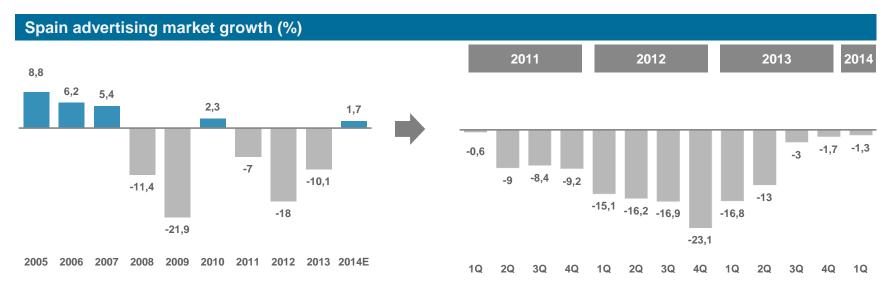
Portugal



1Q11 2Q11 3Q11 4Q11 1Q12 2Q12 3Q12 4Q12 1Q13 2Q13 3Q13 4Q13 1Q14

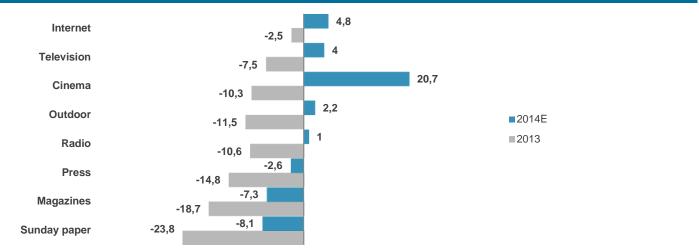
# Iberia advertising market





Source: i2p, March, 2014



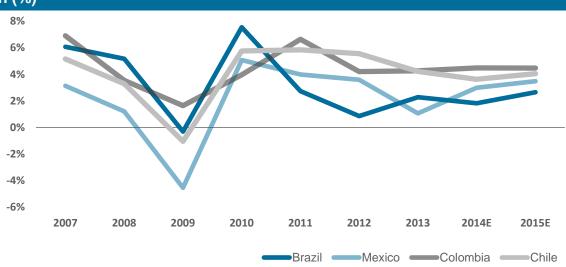


Source: i2p, March, 2014

# Latin America macro & FX environment

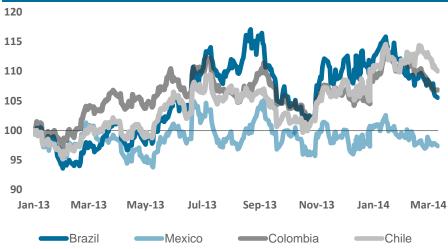






Source: World Bank, IMF

# Latam FX evolution



	Brazil	Mexico	Colombia	Chile
Q1 2013	1,51	9,58	1.358,01	357,95
Q2 2013	1,58	9,55	1.425,55	371,18
Q3 2013	1,73	9,75	1.440,29	382,70
Q4 2013	1,67	9,57	1.405,41	379,55
Q1 2014	1,72	9,66	1.463,12	402,54
1Q14/1Q13	-14,0%	-0,8%	-7,7%	-12,5%

Source: Bloomberg

# **Consolidated Group Results**



# Group results (€m)

	1T 2014	1T 2013	% Ch.
Revenues	630.90	678.15	(7.0%)
EBITDA	58.54	82.88	(29.4%)
EBITDA margin	9.3%	12.2%	
EBIT	8.59	27.14	(68.4%)
EBIT margin	1.4%	4.0%	

# Group results ex Canal+ at constant currency (€m)

	1T 2014	1T 2013	% Ch.
Revenues	378.53	378.13	0.1%
EBITDA	73.50	66.90	9.9%
EBITDA margin	19.4%	17.7%	
EBIT	40.54	35.24	15.0%
EBIT margin	10.7%	9.3%	

<sup>\*</sup> All Group and business unit figures are Adjusted (exclude non-recurring items, detailed in the press release)

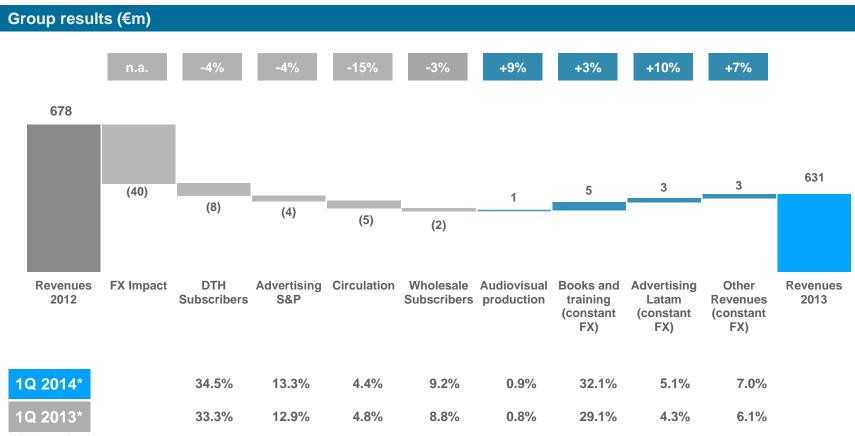
# **Consolidated Group Results – Canal+ & FX impact**



	Gro	up adjus	ted		Ex Canal+		Ex Cana	al+, local o	currency
(€m)	1Q14	1Q13	% Ch	1Q14	1Q13	% Ch	1Q14	1Q13	% Ch
Revenues	631	678	(7.0%)	339	378	(10.4%)	379	378	0.1%
Spain	397	413	(3.8%)	105	113	(6.6%)	105	113	(6.6%)
International	234	265	(12,0%)	234	265	12.0%	274	265	3.1%
Opex	572	595	(3.8%)	281	311	(9.7%)	305	311	(1.9%)
Spain	414	420	(1,4%)	123	136	(9.6%)	123	136	(9.6%)
International	158	175	(9.8%)	158	175	9.8 %	182	175	4.0%
EBITDA	59	83	(29.4%)	58	67	(13.4%)	74	67	9.9%
Spain	(17)	(7)	(134%)	(18)	(23)	23.9%	(18)	(23)	23.9%
International	76	90	(16.1%)	76	90	(16.1%)	91	90	1.3%

# **Revenue Evolution**





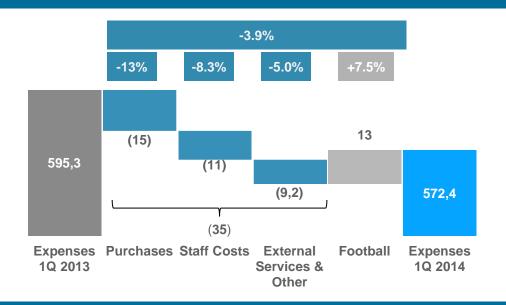
<sup>(\*)</sup> As % of total revenues

\*\* Constant Currency

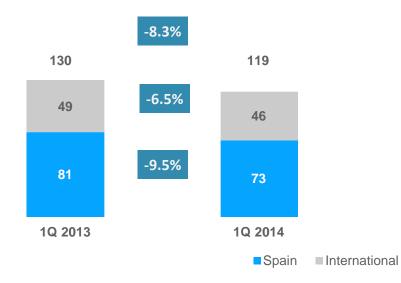
# Focus on efficiency & cost control



### **Opex reduction**



# Staff costs (€m)



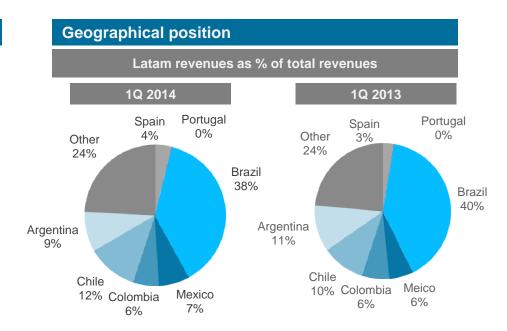
# Santillana



### **Market position** Textbooks Position Market Share Spain 19,3% 1 Brazil 19,9% 1 Mexico 17,4% Argentina 27,6% Chile 38,8% Colombia 17,2% Portugal 7,1% 3

Source: Santillana's Market Research, 2013 (all except Mexico – 2012)

### Recent performance (€m) Revenues **EBITDA** +2.7% -2.6% -14.7% 206 200 62 60 171 46 1Q 13 1Q 14 1Q 14 1Q 13 1Q 14 1Q 14 (ex-FX) (ex-FX)



### **Digital development – learning systems**

UNO	Schools	Students
Brazil	329	116.591
Colombia	73	24.989
Mexico		130.000

COMPARTIR	Schools	Students
Total	711	253,178

# Radio



### **Market position**

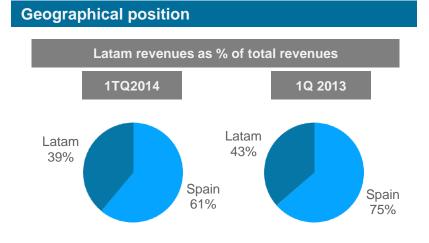
Spain				
	Listeners			
Thousand listeners	1Q 2014	Position	Share	
Generalist Radio	4.688	1	38,6%	
Cadena SER	4.688		38,6%	
Musical radio	7.796	1	62,1%	
40 Principales	3.578		28,5%	
Dial	2.281		18,2%	
Máxima FM	770		6,1%	
M80	612		4,9%	
Radiolé	555		4,4%	
Total	12.484			

International				
	Listeners			
Thousand listeners	2013	Position	Share	
Colombia	10.772	1	37,2%	
Chile	2.137	1	45,9%	
México	1.397	3	14,0%	
Argentina	1.122	4	18,5%	
Costa Rica	156	4	7,1%	
USA - Miami	102	9	2,5%	
USA - Los Ángeles	70	4	8,2%	

Source: EGM November 2013

Source: ECAR (Colombia), IPSOS (Chile), INRA (Mexico), IBOPE (Argentina)

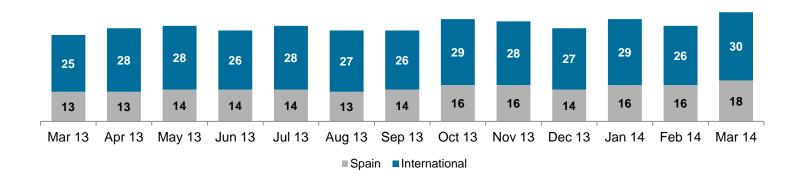
# Recent performance (€m) EBITDA -5.3% +1.7% +64.2% +92.8% 70 66 71 6 7 1Q 13 1Q 14 1Q 14 1Q 14 (ex-FX)



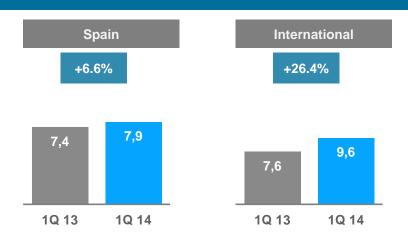
# Radio (Digital development)



### **Online radio listening hours (million hours)**



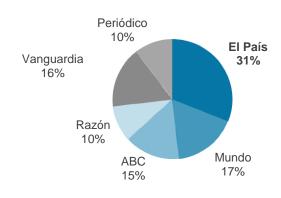
### Online audience evolution

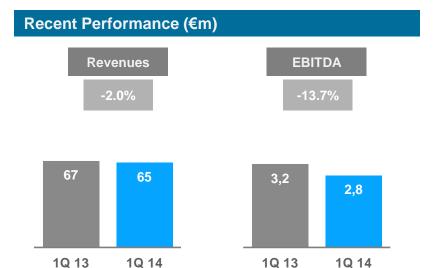


### **Press**



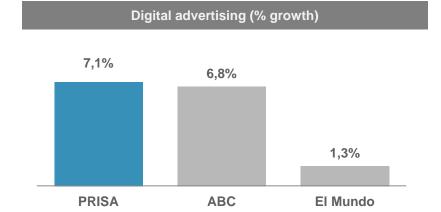




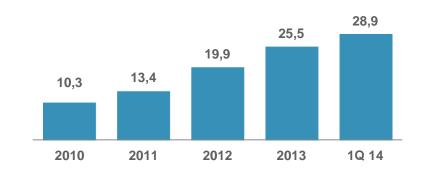


Source: OJD March 2014

# Digital development



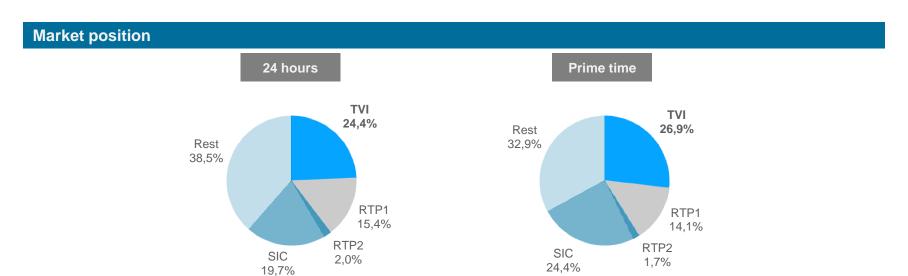
Digital advertising / total advertising (%)



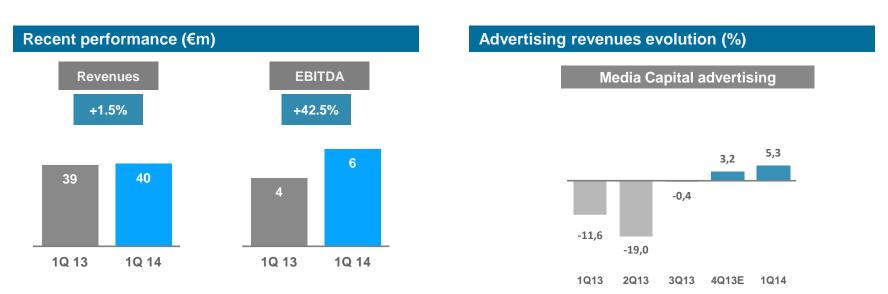
Source: AEDE March 2014

# **Media Capital**



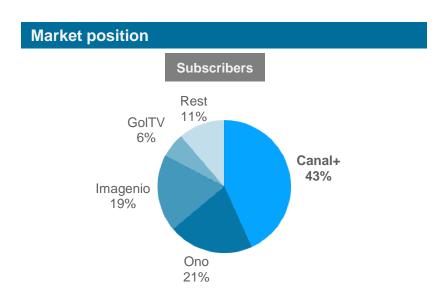


Source: Gfk. Audience share for 1Q 2014



# Canal+

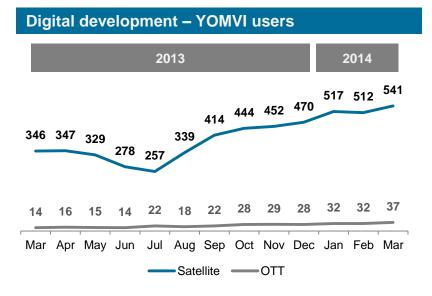




Source: internal estimates (1Q 2014)

Recent per	formance	е			
Re	venues		_	TDA :.1%	
300	292		16	1	
1Q 13	1Q 14		1Q 13	1Q 14	

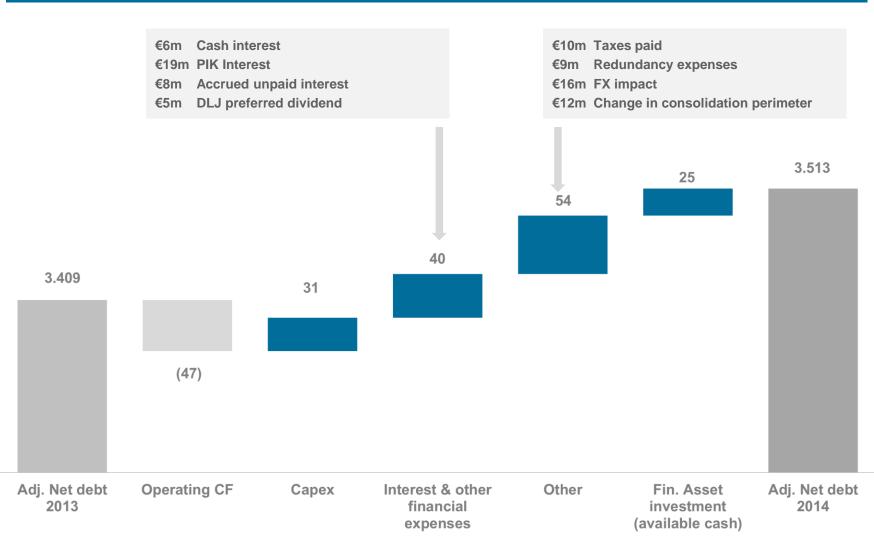
Key Performance Indicators				
	1Q 2014	Dec 2013		
Satellite subscribers ('000s)	1.632	1,621		
Average ARPU (€)	43.5	42.7		
Churn	16.5%	18.0%		
iPlus (subscribers)	649,214	630,005		
iPlus (penetration)	40%	39%		
Yomvi ('000s users DTH)	541	470		
Yomvi (penetration)	33.2%	29%		
Yomvi (downloads)	4.4m	4.6m		



# Cash Flow generation & adjusted net debt position



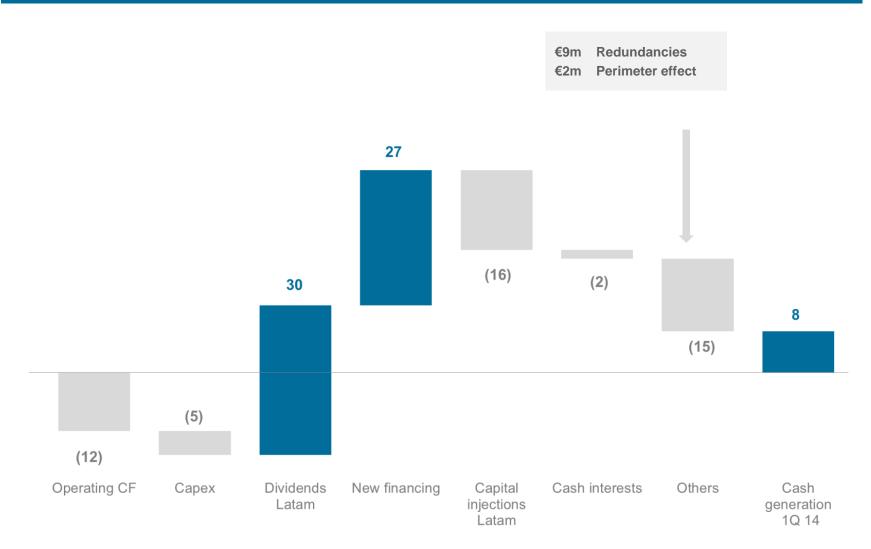




# Cash generation at Holdco level- 1Q 2014



### Cash generation at Holdco level 1Q 14 (€m)



### Canal + Transaction



### Prisa has accepted an offer from Telefónica for the purchase of Prisa's 56% stake in Canal+

### **KEY TERMS**

- Price of 725 million euros
  - Subject to final agreement of the SPA including price adjustments to be negotiated
  - 30 days maximum period starting May 7th to finalize negotiations of final contract
- Mediaset España has a right of first refusal and tag along
  - Rights could be exercised during the 15 natural days following the signing of the contract
- The transaction is subject to certain approvals
  - Non-opposition from a group of core lenders
    - Up to 20 business days from signing
  - Antitrust authorities
    - Expected to last a minimum of 12 months from signing

# **Conclusions**



- 1. Focus on **operating improvement** and **growth**
- 2. PRISA to benefit if macro recovery in Spain and Portugal consolidates
- 3. Latam to maintain its positive trend, but FX remains volatile
- 4. Digital learning Systems transforming the education business and contributing to growth
- 5. Continued effort in **cost control** with strong operating leverage
- 6. Execution of **debt reduction plan**



THANK YOU.